

Index

Introductory Note

References such as '178–9' indicate (not necessarily continuous) discussion of a topic across a range of pages. Wherever possible in the case of topics with many references, these have either been divided into sub-topics or only the most significant discussions of the topic are listed. Because the entire work is about 'outbound investment', the use of this term (and certain others which occur constantly throughout the *Casebook*) as an entry point has been restricted. Information will be found under the corresponding detailed topics. Cross-references in a form such as 'companies. *See also individual companies*' direct the reader to headings in a particular class (e.g., in this case 'ByteDance') rather than a specific '*individual companies*' entry.

- Abuja, 305–6
- abused workers, 197, 206
- abuses, 199, 206, 208–10
 - human rights, 160
 - labor, 21, 197, 198–9, 204–5, 207, 208, 211
- accidents, 225
- accommodation, 179, 226
- accountability, 146, 240, 245–6, 282
 - environmental. *See* environmental accountability
- Act Governing Relations between Peoples of the Taiwan Area and the Mainland Area. *See* Cross-Straits People Relations Act
- administrative litigation, 279–82
- administrative regulations, 158, 162
- administrative units, 185, 187
- advisors, 59, 62, 81
 - external, 57
 - legal, 62, 90
- advocacy, 17, 21, 197, 198, 207, 280, 281
- Africa, 69–70, 86–7, 239–41, 244–9, 250–4, 260–1, 297–8, 298–300. *See also individual countries*
 - China's lending practices, 239–41, 246
- African banks, 250, 263
- Africa Tech Challenge, 20, 67–87
- Africa's Tech Idol project, 78–9
- AGEE (Guinean Environmental Assessment Agency), 272–3, 275, 280
- Agência Nacional de Energia Elétrica. *See* ANEEL (Agência Nacional de Energia Elétrica)
- agriculture, 172, 216, 225, 238, 277
- AidData, 219, 240
- AIIB (Asian Infrastructure Investment Bank), 172, 182–3, 187
- Alibaba/Ant Group, 19, 27–47, 114
 - for business school audiences, 47
 - fintech ecosystem, 36–9
 - initial growth, 29–32
 - for law school audiences, 46
 - ODI and Alibaba's VIE structure, 35–6
 - for policy school audiences, 46
 - scandals and tussles with Chinese regulators, 39–42
 - VIE-structure and fragmented authoritarian politics, 32–4
- Alipay, 30–1, 36, 39, 44, 47
- alumina refinery, 182, 193, 258, 267–8, 277, 279, 281
- aluminum, 258, 269
- ANEEL (Agência Nacional de Energia Elétrica), 92, 96, 98–9
- Ant Group. *See* Alibaba/Ant Group
- arbitral awards, 299, 313, 316

- arbitration, 17–18, 151–2, 302–3, 305–8, 309–13, 316–17
 awards, 298, 314
 investment (treaty), 298, 301, 306, 309, 313–14, 315, 317
 investor–state, 22, 146, 313–14
 proceedings, 298, 302, 314
- arbitrators, 308, 314
- ASEAN (Association of Southeast Asian Nations), 54, 161–3
- Asia, 12, 134, 172, 173, 199, 239. *See also individual countries*
- Asian Development Bank, 135, 137, 156
- Asian Infrastructure Investment Bank. *See* AIIB (Asian Infrastructure Investment Bank)
- assets, 6, 63, 141, 255, 257, 315
- Association of Southeast Asian Nations. *See* ASEAN (Association of Southeast Asian Nations)
- ATC (Africa Tech Challenge), 67–8, 81–7
 projects, 68, 83
 seasons, 83–5
- auctions, 91–2, 95–7, 99–100, 105
- audits, 101, 272–3, 278, 296
- AVIC (Aviation Industry Corporation) INTL, 67–8, 74–9, 80–6, 87
 headquarters, 78, 80–1, 83
 Kenya office, 69, 78, 81, 85
 shareholding structure, 75
 TVET (Technical, Vocational and Entrepreneurship Training) project. *See* TVET (Technical, Vocational and Entrepreneurship Training) project
- baijiu, 50–1, 52–3, 63
 consumption and trends, 52–4
 definition, 50
 production, 50–1
- Bank of Chile, 61
- bankruptcy, 214, 257–8
- banks, 37, 42, 182, 186, 219, 257–8, 260–1. *See also individual banks*
 African, 250, 263
 joint ventures, 248–64
 state-owned, 31, 46
- Bantekas, Ilias, 170–1
- bauxite, 269–70, 277–8
 bauxite, reserves, 267, 269
 bauxite mining, 269–70, 276–8
- Beihang University, 82, 84
- Beilida, 201–2, 205, 209
- Belo Monte, 20, 88, 90, 97–9, 101, 104–5, 107, 110–12
- Belo Monte, hydroelectric power plant, 98–9
- Belo Monte Transmissora de Energia. *See* BMTE (Belo Monte Transmissora de Energia)
- Belt and Road Initiative. *See* BRI (Belt and Road Initiative)
- Benard, Isalambo S. Shikoli, 78–9, 80
- best practices, 112, 171, 271, 276
- Biden administration, 113, 122–3, 126
- bids, 92, 94, 98–100, 305
- bill of attainder, 128–9
- biodiversity commitments, 271–2, 282
- BITs (bilateral investment treaties), 10, 146, 157–8, 297, 301–2, 308–10, 311, 315–16
 China–Nigeria, 297–8, 303, 306–II, 314–16
- BMTE (Belo Monte Transmissora de Energia), 100–2
- boards, 6, 55, 59, 89, 95, 97, 101, 198
- Boké, 22, 267–83
- brands, 30, 52–3, 58
- Brazil, 20, 88–112
 arrival of SGCC, 93–7
 Belo Monte hydroelectric power plant, 98–9
 BMTE (Belo Monte Transmissora de Energia), 100–2
 government, 88, 91
 market, 91, 94–5, 104, 108–10, 111–12
 market share by nationality in generation, transmission and distribution sectors, 109
 regulatory framework of electricity market, 91–3, 95
 Rio de Janeiro, 89, 95, 100, 104
- BRI (Belt and Road Initiative), 3, 9–10, 68, 133, 154–7, 177, 207, 239, 271, 301
 green, 15
 and human rights obligations, 158–9
 projects, 12, 133, 137, 168
- British Virgin Islands (BVI), 94, 200
- burial grounds, 166–8
- business practices, 57, 112, 158
- buyers, 29–30, 36, 57
 international, 27, 29, 35, 45
- BVI. *See* British Virgin Islands
- ByteDance, 113–14, 117, 119–22, 124–6
- Cai Hongxian, 88–91, 95, 97, 101, 104, 106
- California, 115, 117, 120, 292
- Call Option, 256, 260, 262, 264

- Cambodia, 21, 156–71
 domestic legislation and regulations, 162–4, 169
 preparatory measures, 164–5, 168
- Canada, 3, 213, 299, 313, 315–16
- capital, 2, 12, 16, 17, 135–6, 180, 187, 280
 foreign, 34, 108, 180, 191
- case studies. *See individual studies*
- casino, 21, 197–211
 construction, 201–2
 hotel, 200–1, 208
- Casino License Agreement. *See* CLA (Casino License Agreement)
- Cayman Islands, 33, 46, 114
- CCCC (China Communication Construction Company Ltd), 138–40
- CCP (Chinese Communist Party), 2–3, 6–7, 13, 29, 32, 42–4
 officials, 14, 31
 policies, 7, 44
- CCU. *See* Compañía de las Cervecerías Unidas (CCU)
- CEA (Central Environmental Authority), 142–3
- Central Business District, 48, 137, 191
- Central Environmental Authority (CEA), 142–3
- centralization, 7–9
- CEOs (Chief Executive Officers), 82, 96, 115, 259–60
- CFIUS (Committee on Foreign Investment in the United States), 108, 117, 120, 122, 128
 order, 122–3
- CFOs (chief financial officers), 304, 305–6
- CFPA (China Foundation for Poverty Alleviation), 78
- Chief Executive Officers. *See* CEOs (Chief Executive Officers)
- chief financial officers. *See* CFOs (chief financial officers)
- children, 128, 134, 184, 223
- Chile, 20, 48–63, 107
 for business school audiences, 63
 evolution of Chinese FDI, 49
 importance of FTA and appeal of New World wine, 54–6
 for law school audiences, 63
 for policy school audiences, 63
 project roadmap, 60
 transaction, 56–61
 VSPT (Viña San Pedro Tarapacá S.A.), 20, 48, 49–50, 51–2, 58–62, 63
- Chile Andes Law Firm, 49, 58
- Chile-China FTA (Free Trade Agreement), 48, 50, 54–6, 61, 63
- Chile Patagonia Financial Advisors, 58
- China. *See also Introductory Note*
 Administrative Measures, 162, 170
 Company Law, 5–6
 Government, 1, 5–6, 7–9, 11, 14–16, 19, 97
 lending practices, 235–6, 239–41, 245–7
 People's Liberation Army Navy, 189
- China-Africa Investment Limited, 303–4
- China Communication Construction Company Ltd. *See* CCCC (China Communication Construction Company Ltd)
- China Development Bank, 9, 136, 219, 238
- China Foundation for Poverty Alleviation. *See* CFPA (China Foundation for Poverty Alleviation)
- China House, 68, 80–3, 85
- China Huaneng Group. *See* CHNG (China Huaneng Group)
- China International Engineering Consulting Corporation (CIECC), 186
- China Railway Eryuan Engineering Group, 102
- China State Power Corporation (CSPC), 93
- China-Oman relationships, 176–7
- Chinese capital, 2, 4, 12, 16, 17, 136
- Chinese Communist Party. *See* CCP (Chinese Communist Party)
- Chinese companies, overview, 4–8
- Chinese firms, 1–23, 197, 213
- Chinese managers, 18, 73, 87, 101, 104, 223
- Chinese Overseas Industrial Parks (COIPs), 187, 191
- Chinese regulators, 14
 and Alibaba, 39–42, 43, 45
- chips, 284, 286–7. *See also* integrated circuits
 memory, 287, 288–90, 292
- CHNG (China Huaneng Group), 156–8, 164, 166, 168–70
- CIB (Corporate and Investment Banking), 252, 254
- CIECC (China International Engineering Consulting Corporation), 186
- civil society, 18, 21, 22, 207, 278, 281
 actions, 278–81
 groups, 142, 144, 149, 165, 210
 organizations (CSOs), 69, 87, 166–8, 207, 268, 275, 281
 use of law, 275
- CLA (Casino License Agreement), 200, 202
- claims, 129, 145–6, 208, 240, 297, 302, 308, 310

- class action lawsuits, 199
- clean energy, 157, 169, 272
- clean environment, 159, 161, 168, 170
- climate change, 3, 170, 271, 276
- climate commitments, 271–2, 282
- CNMI (Commonwealth of the Northern Mariana Islands), 197–200, 202–3, 206, 208
 Department of Labor (DOL), 200, 202–3
- coal-fired power plants, 22, 267–83
- coal plant, 277, 278–80
- COIPs (Chinese Overseas Industrial Parks), 187, 191
- collaborative infrastructure initiatives, 111
- Colombo Port City. *See* CPC (Colombo Port City)
- Colombo Port Expansion Project (CPEP), 137–8
- Commerce Clause, 128
- commitments, 52, 145, 194, 239, 244, 279, 314–16
 climate and biodiversity, 271–2, 282
- Committee for Analysis and Assessment (CTAE), 273, 275, 277
- Committee on Foreign Investment in the United States. *See* CFIUS (Committee on Foreign Investment in the United States)
- commodities, 174, 252–4
- Common Framework, 243–4
- common law, 6, 151, 154
- Commonwealth of the Northern Mariana Islands. *See* CNMI (Commonwealth of the Northern Mariana Islands)
- communication strategies, 229, 231
- communities, 20, 148, 163, 165–6, 278, 280–3
- Companhia Paulista de Força e Luz. *See* CPFL (Companhia Paulista de Força e Luz)
- Compañía de las Cervecerías Unidas (CCU), 59
- companies, 4–8, 51–3, 63–8, 87–93, 100–3, 105, 118–20, 204–10, 229–31, 275–6
 American, 115, 119, 125–6, 284
 foreign, 89, 95, 125, 231, 282, 290
 gold mining, 218, 221
 limited by shares, 5
 listed, 6, 58, 74
 OGFTZ, 303, 305, 307
 publicly traded/listed, 59, 105, 263
- compensation, 120–2, 146, 148, 166, 206–7, 223–4, 306–8, 311–12
- competition, 35, 67, 79–80, 81, 83, 91, 96
 law, 110
- competitors, 53, 114
- complexities, 27–8, 101, 102, 113, 127, 215, 239–41
- compliance, 16–17, 19–20, 65–130, 161–2, 198–9, 201, 207, 210
- computers, 29–30, 49, 287
- Concession Agreement, 139–43, 146, 147
- concessions, 91, 102, 108
- conflicts, 22, 130, 227–8, 231, 262, 263–4
- Congress, 123, 126, 128, 199, 208
- consortium, 94, 96, 98–100, 102, 276, 303
 NGO, 279–80
- constituent states, 309, 315–16
- constitutions, 134, 146, 150–2, 154, 158, 163, 274
- construction, 2, 98–100, 104, 156–8, 163–8, 201–2, 203, 267–8, 282–3
 site, 203–4, 206
 workers, 202–3, 208
- consumers, 28, 36–7, 46, 50
 Chinese, 27, 31, 45, 48, 53, 55, 61
- contractors, 102, 118, 140, 156, 197–8, 201–8, 209–10
- EPC, 103, 105
- contracts, 34, 77–8, 81, 153–4, 201–2, 224, 227
 fixed-term, 224, 231
- contractual rights, 136, 146, 305
- control, 7, 13–14, 39, 105, 152, 187, 240, 262
- Cooper, Sarah, 117
- coping strategies, 119–24
- corporate behavior, 20, 68, 294, 298
- corporate forms, 5–6, 13
- corporate governance, 4, 7, 17, 110
- corporate income tax, 286
- corporate law, 5–6
- corporate partners, 158, 164, 169
- corporate-political ecosystem, 28, 40, 44
- corporate practices, 21, 68, 212
- corporate social responsibility. *See* CSR (corporate social responsibility)
- corporate structure, 17, 18, 94, 115, 218
- corporations, 13, 19, 25–63, 94, 160, 163–4, 166
 Chinese, 8, 18, 19–20, 22–3, 33–4, 133, 163, 282
 foreign, 32–3
- corruption, 42, 134, 213, 227, 229, 240
- COVID-19 pandemic, 11–12, 83, 185, 236, 237, 244, 246, 285
- CPC (Colombo Port City), 20, 133–55
 2014 Concession Agreement, 140–1
 2016 Tripartite Agreement, 146–7
 access to investment-related information, 146–7
 for business school audiences, 154
 Chinese interest in project, 136
 controversies surrounding project, 141–3
 Economic Commission (CPCEC), 149–51, 152–4

- establishment of SEZ (special economic zone), 149–53
 history of project, 136–40
 for law school audiences, 153
 litigation before domestic courts, 147–9
 for policy school audiences, 154
 suspension and resumption of project, 143–5
- CPCEC (Colombo Port City Economic Commission), 149–51, 152–4
 CPEP (Colombo Port Expansion Project), 137–8
 CPFL (Companhia Paulista de Força e Luz), 105–7
 Renováveis, 105, 110
- credit, 36–9, 254
 creditors, 239–43
 sovereign, 236–7, 243–4
- cross-border investment, 27–8, 301, 315
 Cross-Straits People Relations Act, 289–90
 CSOs. *See* civil society organization
 CSPC (China State Power Corporation), 93
 CSR (corporate social responsibility), 67–87
 for business school audiences, 87
 for law school audiences, 86
 overseas, 73–4
 for policy school audiences, 86–7
- CTAE (Committee for Analysis and Assessment), 273, 275, 277
- cultural rights, 169–70, 280
 culture, 159, 166, 169, 215, 232
 gaps, 57
 local, 50, 97
- customary international law, 309–10, 315
- damages, 3, 165, 206, 213, 305–6, 311
 data security, 116, 124
- debt, 18, 21, 134, 136, 143, 235–41, 242, 243–7
 crisis, 237, 239, 244–6
 dilemmas, 241, 245
 distress, 237, 239
 forgiveness, 242
 obligations, 241–2
 relief, 243–5
 sovereign. *See* sovereign debt restructuring
- Debt Service Suspension Initiative. *See* DSSI (Debt Service Suspension Initiative)
- debt-trap diplomacy, 246–7
 debtor countries, 236, 244, 247
 debtors, 236, 239
 decent work, 212, 224
 demonstrations, 207, 223, 227, 229
 developers, 202, 209–10, 275
- development, sustainable, 14–15, 16, 161–3, 268, 271–2, 274
- diplomacy
 debt-trap, 246–7
 public, 180, 185, 192
- dispute resolution, 10, 141, 153, 155, 192, 214
 disputes, 18, 22, 151, 214, 231, 265–318
 distributors, 53
 diversification, economic, 175, 184, 237
- Djibouti, 174, 189–90
- domestic courts, 147–9, 306, 316
 domestic legislation, 158, 162–4
 Doumbouya, Mamady, 269
- DRAM (dynamic random-access memory), 284, 287, 288
- DSSI (Debt Service Suspension Initiative), 243–4
- Duqm
 AIIB (Asian Infrastructure Investment Bank), 172, 182–3, 187
 local labor and investment environment, 179–80
 major Chinese investors, 180–2
 and Ningxia, 181, 183–5, 186
 port, 173, 182, 189, 192
 security dimension, 188–90
 special economic zone (SEZ), 172–94
- dust, 267, 277–8
- dynamic random-access memory. *See* DRAM (dynamic random-access memory)
- e-commerce, 27–8, 35–6, 44–5
 domestic, 29–32
- EAR (Export Administration Regulations), 295
- economic development, 5, 153, 239, 317
 economic diversification, 175, 184, 237
 economic espionage, 291–3, 294–5
 economic growth, 35, 40, 43, 176, 213, 237, 238, 244–5
 economic interests, 123, 136, 144, 242, 315
 economic prospects, 96, 244, 246, 316
 economies/economy, 3–4, 7, 11, 14, 30, 32, 69, 116, 262, 301
 global, 12, 246, 250
- ecosystems, 28, 31, 36, 37–40, 44, 111
- education, 76–7, 80, 81, 85, 191, 193, 216
 educators, 4, 18, 19
- effectiveness, 110, 112, 154, 188, 229, 264
- Egypt, 83
- EIAs (Environmental Impact Assessments), 102, 137–8, 141–2, 144, 147, 157, 163–4, 282
- electricity, 2, 107, 156–7, 164

- Eletrobras, 97, 101, 105
 Eletronorte, 100–1
 emerging markets, 3, 20, 57, 250–2, 259, 296, 301
 employees, 215, 223, 225, 228, 291–3, 294
 employers, 199, 203–4, 206, 208, 210–11, 224, 226
 employment, 18, 21, 214–15, 222, 223–4, 289
 contracts, 224, 226, 289, 291
 energy, 75, 126, 163, 164, 272, 277, 280–1
 clean, 157, 169, 272
 renewable, 105, 168, 184, 274
 security, 88, 110–11, 157
 enforcement, 44, 120–1, 294, 313, 315
 effect, 15, 271
 government and private, 205–6
 engagements, 168, 235, 240, 281, 296, 314
 engineering, procurement, and construction.
 See EPC (engineering, procurement, and
 construction)
 engineers, 82, 140, 215, 222
 enterprises, 9, 136, 186–7
 entrepreneurs, 3, 30, 34, 82
 environment, 15, 148–9, 161, 163–4, 210–11,
 271–5, 280
 clean, 159, 161, 168, 170
 healthy, 160, 274
 sustainable, 157, 160–1
 environmental accountability, 22, 267–83
 civil society actions, 278–81
 for law school audiences, 281–2
 for policy school audiences, 282–3
 SMB's environmental and social record in
 Boké, 277–9
 Environmental and Social Impact Assessment.
 See ESIA (Environmental and Social
 Impact Assessment)
 Environmental and Social Management Plans.
 See ESMP (Environmental and Social
 Management Plans)
 environmental assessments, 182, 275, 283
 environmental compliance certificate, 273,
 275, 279–81
 Environmental Impact Assessments. *See* EIAs
 (Environmental Impact Assessments)
 environmental laws, 16, 142, 153
 environmental protection, 14–15, 18, 162–3,
 164, 274
 environmentalists, 142, 145, 146
 EPC (engineering, procurement, and
 construction), 102, 140
 contractors, 103, 105
 ESIA (Environmental and Social Impact
 Assessment), 272–3, 274–8, 279–80, 282
 ESMP (Environmental and Social
 Management Plans), 273, 275
 evidence, 27–8, 55, 62, 203–4, 206, 291, 293–4
 executive orders, 113, 116, 118, 120–1, 123, 124–5,
 130
 exemptions, 154–5, 203, 286
 exit mechanisms, 250, 256, 262, 264
 exit strategies, 262, 264
 Export Administration Regulations (EARs),
 295
 exporters, 51, 277
 exports, 31, 75, 174–6, 180, 199, 215
 expropriation, 141, 146, 308, 312, 315
 extractives industries, 21–2, 214, 230, 274

 families, 121, 136, 166, 223
 FDI (foreign direct investment), 5, 56–7,
 133–4, 136, 154, 180, 262, 299. *See also*
 ODI (overseas direct investment)
 from China to Nigeria, 299, 300
 Federal Republic of Nigeria. *See* Nigeria
 fees, 31, 92, 153, 205
 recruitment, 198, 203, 205
 FEZs (free economic zones), 175–6
 finance, 21, 77, 140, 143, 186, 233–64
 financial advisors, 48, 57–8, 62
 financial advisors, Chile Patagonia, 58
 financial institutions, 8, 250, 270
 financial products, 41–2, 45
 financial regulation, 19, 28, 186
 financial services, 27–8, 36, 45, 47, 74, 153
 fintech, 10, 27, 36–9
 fish, 88, 157, 164–5, 167
 fishing, 159, 166, 172, 269, 278
 fixed-term contracts, 224, 231
 FOCAC (Forum on China-Africa
 Cooperation), 244, 270, 271, 300
 food, 161, 172, 226, 278, 304
 forced labor, 21, 197–211
 for business school audiences, 209–11
 for law school audiences, 209–10
 for policy school audiences, 210
 foreign affairs, 124–5, 128
 foreign capital, 34, 108, 180, 191
 foreign companies, 89, 95, 125, 231, 282, 290
 foreign corporations, 32–3
 foreign direct investment. *See* FDI (foreign
 direct investment)
 foreign funding with Chinese management
 control, 32–4
 foreign investment treaties, 22, 297–318
 for business school audiences, 317

- for law school audiences, 315–16
 - for policy school audiences, 316–17
- foreign investors, 16, 61, 212–13, 216, 231, 297, 315–16
- foreign jurisdictions, 291
- foreign markets, 20, 93, 97
- foreign ownership, 32, 34, 180
- foreign policies, 116, 130, 144, 174–6, 193
- foreign workers, 179, 200, 202–3, 211
 - advantages and disadvantages of using, 211
- Forum on China-Africa Cooperation. *See* FOCAC (Forum on China-Africa Cooperation)
- fossil fuels, 14, 157, 168, 170
- Framework Agreements, 54, 189, 299, 305, 311
- France, 63, 115, 243, 269
- fraud, 28, 36, 40, 257–8, 291, 304, 317
 - online, 28, 34
- free economic zones (FEZs), 175–6
- FTAs (Free Trade Agreements), 10, 20, 48, 54–5, 63, 175
 - Chile-China, 48, 50, 54–6, 61, 63
- Fujian Jinhua, 22, 284
- Full Gold Mining, 218–21, 222, 227–8
- Furnas, 96, 100–1
- G20, 10, 243
- garment industry, 199–200
- GCC (Gulf Cooperation Council), 174–7, 182
- general counsel, 115, 124, 206, 231
- geopolitical tensions, 284, 285, 293, 296
 - policymaking dilemmas, 129–30
- Germany, 3, 10, 115, 240
- Ghana, 83
- GHG emissions, 276
- Gianforte, Greg, 128
- global markets, 63, 112, 249–50, 253–5, 263
- Global South, 12, 236, 245–7, 268
- gold deposits, 216, 219
- Gold Mantis, 198, 201–2, 203, 205–6, 207–8
- gold mining in Kyrgyzstan, 21, 212–32
 - background, 215–21
 - case study roadmap, 214–15
 - causes of tension, 221
 - complying with salary laws, 225–6
 - difficulties with employment contracts, 224
 - grievances, 227
 - history and significance, 212–14
 - human resources department as gatekeeper, 222–3
 - inaccessible justice, 228–9
 - insufficient equipment and unsafe conditions, 225
 - mine protests, 227–8
 - opaque hiring practices, 222
 - role of government agencies, 229–30
 - utility of personal relationships, 223–4
 - working conditions, 226
- good governance administration, 144–5
- goods, 30–1, 172, 174, 199, 218, 237
- GOSL (Government of Sri Lanka), 136, 138, 139, 141, 146
- governance, 3, 15, 44, 74, 134, 136, 212, 281
 - corporate, 4, 7, 17, 110
 - good, 16, 137, 144
 - sustainable, 14
- government agencies, 74, 138, 207, 229–30, 302, 309
- Government of Sri Lanka. *See* GOSL (Government of Sri Lanka)
- governments, 1–2, 41–2, 44–5, 76–7, 91–2, 123, 133–4, 235–8, 283, 310
 - Brazilian, 88, 91
 - federal, 122, 128, 199, 317
 - Guinean, 267, 279–80
 - host, 22, 312, 316
 - Kyrgyz, 216, 218, 226, 230
 - Nigerian, 312, 317
 - Omani, 179, 191–3
 - state, 127–8
- green BRI, 15
- green projects, 15
- ‘Green Silk Road’, 212, 214
- grievances, 210, 222–3, 227
- growth, 4–6, 15, 28, 43, 53, 175–6, 211, 252
 - strategy, 248, 252, 261
- guarantees, 42–3, 62, 63, 133, 161, 302, 314
- Guinea, 22, 267–83
 - civil society actions, 278–81
 - country profile, 268–70
 - environmental laws and decrees, 273–5
 - governmental structure on mining,
 - natural resource management, and environmental matters, 272–3
 - Guinea–China relations, 270–1
 - international treaties and standards, 276
 - MEDD (Ministry of the Environment and Sustainable Development), 272–3
 - Ministry of Environment and Sustainable Development, 272
 - Ministry of Geology and Mines, 272–3, 280
 - SMB’s environmental and social record, 277
 - Transitional Charter, 269, 273–4
 - use of law by civil society, 275

- Guinean Environmental Assessment Agency.
See AGE (Guinean Environmental Assessment Agency)
- Gulf Cooperation Council. *See* GCC (Gulf Cooperation Council)
- Gulf region, 175–6, 193–4
- Haddad, Ramon, 96
- health, 183, 205, 216, 225, 276
- healthy environment, 160, 274
- heart, 140, 180, 183, 291, 293
- hearts and minds, 183
- high levels of debt, 237, 243, 246
- hiring practices, 222
- Ho, Jianting, 288–9, 291–3
- Hong Kong, 200–1, 252, 291
- Hong Kong Stock Exchange, 41, 200, 208
- host countries, 67–8, 85, 87, 136, 187, 211, 219
- host governments, 22, 312, 316
- host states, 3–4, 13–14, 16–17, 18–19, 133, 263, 297–8, 301–2. *See also individual countries*
- hotels, 30, 134, 304
- housing, 160, 161, 166, 191, 201
- Huawei, 1–2, 80, 126, 292
- Human Resources departments, 222–3
- human rights, 16–17, 20–1, 133, 156–70
- abuses, 160
 - and BRI (Belt and Road Initiative), 158–9
 - for business school audiences, 171
 - domestic legislation and regulations, 162–4, 169
 - international human rights law, 157, 159–61, 171, 282
 - law, 158, 160, 168
 - for law school audiences, 169–71
 - obligations, 158, 161, 168–70
 - for policy school audiences, 171
 - preparatory measures, 164–5, 168
 - standards, 158, 161–2, 163, 170
 - universal, 14
- HVDC (high-voltage direct current), 98–9
- hybrid Chinese-international e-commerce platform ecosystem, development, 27–47
- ICBC (Industrial and Commercial Bank of China), 74, 248–51, 253–61, 262, 263
- Call Option, 256–7, 262
 - exit mechanisms, 256
 - Standard Bank Plc (ICBCS), 248, 257–60, 262
 - Standard Bank Plc (ICBCS), JVs (joint ventures), 248, 250, 256–7, 259–64
- ICCPR (International Covenant on Civil and Political Rights), 159
- ICESCR (International Covenant on Economic, Social and Cultural Rights), 159–60
- ICs. *See* integrated circuits (ICs)
- ICSID (International Centre for Settlement of Investment Disputes), 302, 313
- IEEPA (International Emergency Economic Powers Act), 118, 121–2
- IFC (International Finance Corporation), 276
- Performance Standards, 276
- IMF (International Monetary Fund), 11, 16, 21, 69, 235–6, 237
- Imperial Pacific Casino project, Saipan, 21, 197–211
- Imperial Pacific International. *See* IPI (Imperial Pacific International)
- Imperial Pacific International Holdings. *See* IPIH (Imperial Pacific International Holdings)
- imports, 70, 75, 175, 190, 237
- inaccessible justice, 228–9
- incentives, 7–8, 152–3, 155, 176, 180, 202
- incorporation, 13, 95, 293
- independence, 70, 102, 269
- India, 129, 175, 179, 189
- Indian Ocean, 135, 173–4, 193
- Indigenous communities, 99, 164–5, 166, 169
- Indigenous peoples, 160, 163, 166, 168
- Indonesia, 35, 115
- Industrial and Commercial Bank of China. *See* ICBC (Industrial and Commercial Bank of China)
- industrial parks, 172–3, 181, 184–6, 188–90, 193, 194
- infrastructure, 10, 19–20, 77, 131–94, 239, 245, 271
- facilities, 135, 138, 140, 144
 - investment, 93, 140, 241
 - projects, 20, 191, 209, 211, 238–9
- initial public offering. *See* IPO (initial public offering)
- injunctions, 1, 120, 122, 305, 306, 311
- injuries, 198, 204–6, 210
- integrated circuits (ICs), 22, 284–96
- integration, 10, 50, 61, 63, 76, 104, 110, 286
- intellectual property, 130, 286, 288, 290, 292, 295
- intentions, 54, 118, 199–200, 250, 291, 311
- interactions, 17, 67–8, 104, 113, 226, 229
- international business, 152, 253, 298
- international buyers, 27, 29, 35, 45
- international cooperation, 110–11, 187, 295

- International Covenant on Civil and Political Rights (ICCPR), 159
- International Covenant on Economic, Social and Cultural Rights (ICESCR), 159–60
- International Emergency Economic Powers Act. *See* IEEPA (International Emergency Economic Powers Act)
- International Finance Corporation (IFC), 276
- international human rights law, 157, 159–61, 171, 282
- international investment agreements, 10
- international investment strategies, 4, 8–10
- international investments, 94, 237, 271
- international investors, 19, 27–8, 33, 35, 47
- international law, 126, 133, 166, 168, 176, 268, 308–9
- customary, 309–10, 315
- International Monetary Fund. *See* IMF (International Monetary Fund)
- international standards, 10, 276, 294
- international trade, 29–32, 63, 69, 152, 173, 176, 184, 238
- international treaties, 276
- internationalization, 86, 95, 114, 192
- internet, 29, 30, 32, 35, 118
- interview respondents, 215, 223
- interviewees, 223, 225, 229
- interviews, 70, 156–7, 166, 224–5, 230, 238, 298
- worker, 197, 199
- investment (treaty) arbitration, 298, 301, 306, 309, 313–14, 315, 317
- investment agreements, 139, 146
- international, 10
- investment disputes, 298, 302, 309
- investment flows, 11, 250
- investment products, 28, 37
- investment-related information, access to, 146–7
- investment treaties. *See* BITs (bilateral investment treaties); foreign investment treaties
- investments, 2–4, 10–13, 37, 135–9, 191–2, 297–8, 302–3, 308–9, 310, 314–17
- cross-border, 27–8, 301, 315
- international, 94, 237, 271
- Nigeria, 303, 310
- US, 117, 118, 127
- investor–state arbitration, 22, 146, 313–14
- investors, 22, 41–2, 45–6, 154–7, 180–1, 309
- foreign, 16, 61, 212–13, 216, 231, 297, 315–16
- international, 19, 27–8, 33, 35, 47
- IPI (Imperial Pacific International), 197–210
- project, 198, 202–3, 207–8
- IPIH (Imperial Pacific International Holdings), 200–1
- IPO (initial public offering), 28, 33, 35, 41, 45, 47
- Ishtamberdy, 214–19, 222, 224–8, 231–2
- islands, 199–200, 208
- Jack Ma, 29
- Jalal-Abad, 214, 216
- Japan, 114–15, 175, 252
- Japan International Cooperation Agency (JICA), 80
- Jiangsu Yanghe Distillery Co. Ltd., 20, 48–63
- as iconic baijiu producer, 50–1
- Jinhua, 284, 287–94
- Johannesburg Stock Exchange (JSE), 248, 252
- joint ventures. *See* JVs (joint ventures)
- journalists, 69–70, 167, 240
- JSE (Johannesburg Stock Exchange), 248, 252
- judicial review, 18, 133, 154
- justice, 205, 223, 275, 292, 294
- inaccessible, 228–9
- social, 145
- JVs (joint ventures), 22, 35, 191, 248–50, 253, 257–64, 286
- agreements, 261, 262, 264, 299, 302–3, 305–6, 310–11
- for business school audiences, 263–4
- and changing circumstances, 22, 250, 257–9, 260, 262, 264
- exit terms, 256–7
- exiting, 248–64
- for law school audiences, 261–2
- objectives, 253
- for policy school audiences, 262–3
- terms and conditions, 254–5
- Kenya, 20, 67–87
- Kenya–China relations, 70–2
- MOEST (Ministry of Education, Science and Technology), 76, 78–83, 85
- NYS (National Youth Service), 76
- Sino-Kenyan relations, 68, 69–70
- Kichi-Chaarat, 214–16, 219–22, 224–5, 226–9, 231–2
- Kong Xianghu, 198, 202, 206
- Kumtor, 212–14, 217
- Kyrgyz authorities, 213, 216, 218, 223, 226, 230, 231
- Kyrgyz workers, 214–15, 222, 226
- Kyrgyzstan. *See* gold mining in Kyrgyzstan
- labor, 8, 17, 18, 21, 202–3, 209–10
- labor abuses, 21, 197, 198–9, 204–5, 207, 208, 211

- labor conflicts, 21, 212–32
 for business school audiences, 232
 for law school audiences, 231
 for policy school audiences, 231
- labor disputes, 212–14, 228
- labor laws, 16, 153, 201, 226
- labor rights, 209, 228, 230
- land rights, 160, 278, 281
- language(s), 104, 114, 206, 211, 230, 232, 240, 305, 315
- Latin America, 12, 18, 20, 88–9, 92, 94. *See also individual countries*
- law, 18, 56–8, 94, 125–7, 150, 153, 163, 204, 210–11, 282
 domestic, 139, 161–2
 human rights, 158, 160, 168
 Nigerian, 308, 310, 311
 rule of, 14, 16, 129, 134, 270, 281
- law enforcement agencies, 197, 199, 223
- lawsuits, 36, 120, 129, 147, 197, 207, 282, 317
 class action, 199
- lawyers, 20, 22, 197, 210, 215, 226, 298, 314
- Lazada, 35–6
- leadership, 85, 113, 149, 181, 185
- legal actions, 128, 129, 294, 306, 309, 313
- legal advisors, 62, 90
- legal authorities, 121, 139
- legal disputes, 161, 294, 309
- legal risks, 46, 209
- legal standards
 regional, 161–2
 transnational, 161–2
- legal strategies, 22, 110, 268
- legal systems, 17, 175, 273, 294
- legislation, 15, 73, 133, 158, 271
 domestic, 158, 162–4
- lenders, 239–40, 242, 245
- lending, 11, 21, 240, 245, 246–7
 practices, 17, 239–41, 244–5, 246
- Li, Tom, 48–9, 52–4, 55, 58, 78–83
- liabilities, 6, 159, 197, 209, 255, 257
- licenses, 32–4, 94, 95, 200, 218
- licensing collaboration, 288–9, 290
- listed companies, 6, 58, 74
- litigation, 16, 20, 22, 86, 130–3, 147–9, 197–8, 214
 administrative, 279–82
 TikTok, 120–2
 tort, 282
- livelihoods, 142, 145, 165, 167, 169, 277
- loans, 76, 102, 136, 182, 238–40, 241–2, 244–6
- local authorities, 16, 215, 223, 229, 230
- local communities, 80, 169, 216, 221, 229–30, 267, 277–8, 281
- local courts, 16, 44
- local employees, 180, 228, 229, 230
- local governments, 44, 91, 149, 187, 198–9, 229
- local labor, 3, 179–80
- local law, 3, 13, 15–16, 192, 197, 198
- local populations, 183, 192, 211, 221–2, 229–30, 316
- local public law, 20, 133–55, 311. *See also* CPC (Colombo Port City)
 for business school audiences, 154
 for law school audiences, 153
 for policy school audiences, 154
- local residents, 211, 222, 229, 267
- local stakeholders, 78, 214, 272
- local workers, 21, 179, 212, 225, 229
- localization strategies, 18, 20, 88–112
 for business school audiences, 111–12
 for law school audiences, 108–10
 for policy school audiences, 110–11
- lock-in provisions, 249–50, 256, 261–2, 264
- logistics, 38, 74, 172, 191
- losses, 122, 153, 157, 257–9, 260, 309, 317
- low-income countries, 22, 235–6, 246
- Lower Sesan II, 21, 156–71
 construction, 166–7
 implications and outlook, 167–8
- M&A (mergers and acquisitions), 20, 48–63, 97, 286
 failure rate, 56
 industry, 62
 main steps, 59
 strategies, 62
- Ma, Jack, 29, 30–1, 44–5
- Macau, 200, 291
- machines, 77, 86
- Mainland Area, 289–90
- management, 6, 73, 161, 181, 214, 303
- managers, 78, 202, 203–5, 206, 215, 303–5
 Chinese, 18, 73, 87, 101, 104, 223
- manufacturing, 172, 191, 225, 284, 287, 316
- Maritime Silk Road. *See* MSR (Maritime Silk Road)
- market access, 7, 67
- market competition, 31, 92, 108, 286
- market concentration, 108, 111
- market economy, 54, 125
 socialist, 5
- market power, 35, 40–1
- market shares, 52, 108, 287

- markets, 23, 43–4, 87, 89, 91–2, 130–3, 188
 emerging, 3, 20, 57, 250–2, 259, 296, 301
 foreign, 20, 93, 97
 mass dismissal, 214, 228
 MCC (Metallurgical Corporation of China),
 197–8, 198, 201–6, 207–10
 MDT (Memes Droits pour Tous), 279–80
 mechanisms, 13, 108, 152, 210, 261, 262
 exit, 250, 256, 262, 264
 media, 3, 81, 87, 167, 199, 207, 210, 231
 social, 32, 81, 113, 117, 229
 Mekong, 161, 164, 165, 167–8
 Mekong Agreement, 161, 164
 Memes Droits pour Tous. *See* MDT (Memes
 Droits pour Tous)
 Memoranda of Understanding. *See* MOUs
 (Memoranda of Understanding)
 memory chips, 287, 288–90, 292
 MENA (Middle Eastern and North African),
 172, 190
 mergers. *See* M&A (mergers and acquisitions)
 Metallurgical Corporation of China. *See* MCC
 (Metallurgical Corporation of China)
 Micron, 22, 284–96
 Micron Memory Taiwan Co., Ltd. (MMT),
 288–9
 Middle Eastern and North African (MENA)
 region, 172, 190
 middle-income countries, 3, 10, 12, 136
 migrant workers, 179, 211
 mines, 213–14, 219, 221–2, 224–6, 231, 238,
 272–3, 280
 Ishtamberdy, 214–19, 222, 224–8, 231–2
 Kichi-Chaarat, 214–16, 222, 224–5, 231–2
 protests, 227–8
 mining, 13, 215–18, 222, 224–5, 227, 238, 269,
 272–3
 bauxite, 269–70, 276–8
 companies, 222, 224, 229, 274. *See also*
individual companies
 gold. *See* gold mining in Kyrgyzstan
 roads, 276–8
 Ministry of Commerce. *See* MOFCOM
 (Ministry of Commerce)
 misappropriation of trade secrets, 284, 286,
 290–1, 293
 mitigation strategies, 306
 MMT (Micron Memory Taiwan Co., Ltd.), 288–9
 Mnuchin, Steve, 117
 mobile phones, 30, 35, 38, 123
 MOFCOM (Ministry of Commerce), 8–10,
 184, 272
 money, 37, 207–8, 210, 236, 240, 270
 Montana, 128
 MOUs (Memoranda of Understanding), 10,
 57, 95, 97, 139, 189
 Moutai, 50–3
 MSR (Maritime Silk Road), 172, 173, 176
 multinational companies/corporations/firms,
 47, 87, 110, 112–14, 129–30, 287
 Nairobi, 70, 81–2, 85
 NARI, 104
 National Development and Reform
 Commission. *See* NDRC (National
 Development and Reform Commission)
 National People's Congress of China. *See*
 NPCSC (National People's Congress of
 China)
 national security, 115–17, 118–19, 121, 123,
 128–9, 143–4
 National Youth Service (NYS), 76
 nationality, 101, 108, 213, 221, 225
 Natural Justice, 277–9, 280
 Natural Resource Management, 162–3, 164, 272
 natural resources, 10, 241, 269, 300
 NDRC (National Development and Reform
 Commission), 8–10, 185, 271–2
 BRI Center, 15
 negative impacts, 27, 32, 45, 145, 161, 165, 238
 NEPZA (Nigeria Export Processing Zones
 Authority), 305, 307, 311
 New South Group (NSG), 304
 new world wine, 54–6
 New York Convention, 313, 316
 New York Stock Exchange. *See* NYSE (New
 York Stock Exchange)
 NGOs (nongovernmental organizations), 21,
 22, 156, 164, 167, 279
 Nigeria, 22, 297–317
 annual FDI flow from China, 299, 300
 court proceedings, 302, 306, 310, 311
 government, 312, 317
 law, 308, 310, 311
 NEPZA (Nigeria Export Processing Zones
 Authority), 305, 307, 311
 police, 305–6, 311, 317
 Ningxia and Duqm, 181, 183–5, 186
 NIS (Nigerian Immigration Service), 304
 nongovernmental organizations. *See* NGOs
 (nongovernmental organizations)
 NPCSC (National People's Congress of
 China), 125–6
 NSG (New South Group), 304

- NYS (National Youth Service), 76
 NYSE (New York Stock Exchange), 27, 45, 47, 105, 110
- OA Global Markets Business, 249, 253–5
 obligations, 158, 160–2, 163, 201, 256, 281
 Occupational Safety and Health
 Administration. *See* OSHA
 (Occupational Safety and Health
 Administration)
- ODI (overseas direct investment), 2–5, 8–10, 11–12, 14–15, 28, 35, 45–6, 47. *See also* FDI (foreign direct investment)
 effects, 14–16
 main risks and challenges, 57
 and Party-State, 12–14
 trends, 11–12
- OECD (Organisation for Economic
 Co-operation and Development), 240
- Ogun Guangdong Free Trade Zone, 298–301
 Ogun Guangdong Free Trade Zone Company
 (OGFTZ Company), 303, 305, 307
- Ogun State, 298–301, 302–6, 309–11, 315, 316–17
 government, 303–4
 High Court, 305, 307
- oil, 172, 175, 188, 194, 241
 oil refinery deal, 258–9
- Oman, 21, 107, 172–94. *See also* Duqm
 China–Oman relationships, 176–7
 facts, 175
 GCC (Gulf Cooperation Council),
 174–6
 government, 179, 191–3
- Oman Wanfang LLC, 181, 184
 Omani students, 177, 184
 online fraud, 28, 34
 ‘opening and reform’, 5
- Oracle, 119–20, 125, 128
- OSHA (Occupational Safety and Health
 Administration), 204–5
- overseas direct investment. *See* ODI (overseas
 direct investment)
- overseas investments. *See* *Introductory Note*
- overseas projects, 4, 15–17, 73, 271
- owners, 17, 215, 221, 228
- ownership, 5, 13, 59, 162, 220–1, 226, 303
 foreign, 32, 34, 180
 state, 6, 29
- PAA (Project Approving Agency), 138, 142
- Pakistan, 107, 129, 179, 243
- pandemic, COVID-19, 11–12, 83, 185, 236, 237, 244, 246, 285
- parent companies, 7, 81, 201, 282, 303, 306
- Paris Club, 235–6, 243–4, 246–7
- partnerships, 97, 101, 184, 248, 250, 256, 263
- Party-State, 2–3, 4, 6–8, 12–14
 and overseas direct investment, 12–14
- passports, 198, 204–6
- Patriotic Front. *See* PF (Patriotic Front)
- penalties, 45, 128, 291
- People’s Bank of China (PBOC), 42
- People’s Liberation Army Navy, 189
- People’s Republic of China. *See* China
- performance, 14, 259, 262, 264
- personal relationships, 223–4
- PES (Philadelphia Energy Solutions), 258
- petitioners, 147–8, 308
- petitions, 117, 147–9
- petroleum, 2, 172, 241, 301
- PF (Patriotic Front), 237
- Philadelphia Energy Solutions (PES), 258
- Philippines, 35, 94, 107–8
- physical injuries, 198, 206, 210
- platform firms, 42, 46
- platforms, social media, 115, 229, 231, 290
- Plena Transmissora, 95, 96
- police, 40, 304, 305–6, 311, 317
- policies, 3–4, 11–12, 18–19, 46, 93, 262–3
 adjustments, 139, 145–6
- policy banks, 9, 21
- policymakers, 111, 209–10, 248
- political risks, 28, 44, 46, 94, 101, 117, 126, 130
 mitigation, 20
- political unrest, 134, 221, 229
- politicians, 120, 143, 240
- politics, 69, 133, 136, 294
- Port City Act, 152–5
- ports, 138–9, 172–4, 176, 188–90, 193, 276–8.
 See also CPC (Colombo Port City)
- potential risks, 86, 116, 127, 245
- poverty, 3
 alleviation, 14, 43–4, 69, 157, 237
- power plants, 97, 180
 coal-fired, 267–8, 279–81
 fired, 277, 278
- PR. *See* public relations (PR)
- preparatory measures, 164–5, 168
- prices, 30, 55, 108, 147, 157, 257
- private companies/firms, 2, 5, 7–9, 35, 46, 94, 274, 299. *See also* *individual companies*
- private enterprise, 42, 263
- private sector, 6, 31, 92, 179, 218, 243

- private tech firms, 32–3, 41, 44
- products, 29–30, 37, 43–5, 53, 54–5, 78
- profitability, 41, 182, 192, 232
- profits, 5, 6, 13, 39, 42, 93–4, 180, 269
- Project Approving Agency. *See* PAA (Project Approving Agency)
- Project Company, 139–41, 144–7
- protests, 145, 222, 224, 227–8
- provincial councils, 149, 151
- PTD (Public Trust Doctrine), 148–9
- public auctions, 91–2, 96–7, 105
- public diplomacy, 180, 185, 192
- public interest, 147, 163, 308
- public law, local, 20, 133–55, 311
- public offer of shares, 59
- public relations (PR), 2, 81–2, 231
- Public Trust Doctrine (PTD), 148–9
- publicly traded/listed companies, 59, 105, 263
- Rajapaksa regime, 135, 143, 149–50
- reclamation work, 137, 139–42, 144–5
- recruiters, 203, 206, 209
- recruitment, 45, 82, 210, 290. *See also* hiring practices
fees, 198, 203, 205
- redress, 210, 227, 282
- refineries
alumina, 182, 193, 267–8, 277, 279, 281
oil, 258–9
Philadelphia, 257–8
- reforms, 5, 92, 95, 179–80, 199, 315, 317
- regional legal standards, 161–2
- regulation(s), 8–9, 15, 73, 153–4, 162–4, 170, 202–3
administrative, 158, 162
financial, 19, 28, 186
- regulators, 17, 18, 20, 40, 42, 45, 61, 208
- regulators, Chinese, 14, 39–42, 43, 45
- regulatory approval, 254–5, 289
- regulatory bodies, 74, 108–10
- regulatory environments, 4, 16, 20, 89, 108, 127, 296
- regulatory frameworks, 91–3, 95, 108, 111, 187, 293
- regulatory measures, 110, 210, 295
- renewable energy, 105, 168, 184, 274
- representative offices, 75, 252, 255, 290
- representatives, 126, 165, 185, 215, 230, 312
- residents, local, 211, 222, 229, 267
- resilience, 92, 133, 241
- resources, 17, 18, 148, 220, 230, 240, 241, 253
human, 222–3, 229
mineral, 218, 269, 270
natural, 10, 241, 269, 300
- respondents, interview, 215, 223
- responsibilities, 16, 59, 93, 141, 159, 169–70, 210, 310
- restrictions, 1, 34–5, 125–6, 140–1, 262, 298
- revenues, 83, 106, 114, 140, 219, 242
- Right to Information (RTI) Act, 146
- rights, 140, 159, 161, 168–9, 218, 311, 314
contractual, 136, 146, 305
cultural, 169–70, 280
human. *See* human rights
- Rio de Janeiro, 89, 95, 100, 104
- risks, 36–7, 46, 56–7, 101–2, 193, 210–11, 295–6, 317–18
investment, 302, 306
legal, 46, 209
political, 28, 44, 46, 94, 101, 117, 126, 130
potential, 86, 116, 127, 245
- rivers, 166–7, 224, 278
- roads, 74, 238, 267, 304, 309
- Rong, Letian, 288, 291–3
- Rousseff, Dilma, 88
- RTI (Right to Information), 146
- Rubio, Marco, 117
- rule of law, 14, 16, 129, 134, 270, 281
- Russia, 35, 69, 115, 174, 259
- Ruto, William, 80, 85
- safety, 141, 201, 210, 225, 271
measures, 159, 204, 225, 230
- Saipan, 21, 197–211
aftermath, 208
government and private enforcement, 205–6
labor abuses, 21, 197, 198–9, 204–5, 207, 208, 211
recruitment of workers, 202–3
worker and civil society efforts, 206–8
- salaries, 120, 225–6, 289
- Sale and Purchase Agreement, 248–50, 254–8, 261–2, 263–4
- SAMR (State Administration for Market Regulation), 39–41
- Santiago Stock Exchange, 48, 52, 58–9
- SASAC (State-owned Assets Supervision and Administration Commission), 7, 9, 93
- SB Group (South African Standard Bank Group), 248–62, 263–4
growth strategy, 252–3
Put Option, 256
- SB Plc. *See* Standard Bank Plc

- SBLH (Standard Bank London Holdings Limited), 249, 254, 255–6, 258
- SCARC (Standing Cabinet Appointed Review Committee), 138–9
- scholarships, 78–9, 82, 84, 184
- schools, 78, 81, 83, 184, 191
- scrutiny, 158, 213–14, 239, 244, 293–4
public, 142, 144
- SDGs (Sustainable Development Goals), 212, 214
- security, 3, 10, 113, 172, 214, 257
data, 116, 124
national, 115–17, 118–19, 121, 123, 128–9, 143–4
- sellors, 30, 31, 36, 57
- semiconductor industry, 284–7
- services, 43–5, 114–16, 124, 180, 218, 247, 273, 290
financial, 27–8, 36, 45, 47, 74, 153
- SEZAD. *See* Oman
- SEZs (special economic zones), 21, 149–50, 152, 172–94, 300
for business school audiences, 193–4
CPC (Colombo Port City), 149–50, 152
Duqm/Oman, 172–94
for law school audiences, 192
Oman. *See* Oman
for policy school audiences, 193
Shekou model, 190–2
- SGBH (State Grid Brazil Holding), 88, 95–7, 100–1, 104
accessing other stages of production chain, 104–7
directors, 96, 108
- SGBP (State Grid Brazil Power), 105–6
- SGCC (State Grid Corporation of China), 88–112
arrival in Brazil, 93–7
assets in Brazil, 105
assets in Brazil via SGBH and CPFL, 107
global assets, 90
- SGID (State Grid International Development Limited), 94, 105
- Shanghai, 5, 29, 32, 52, 115, 252
- shareholders, 6, 33–4, 52, 59, 102, 141, 218, 257–8
- shares, 59–61, 94, 96, 122–3, 249–50, 255–7, 259–60, 261–2
- Shekou model, 190–2
- Singapore, 35, 114, 116, 252, 255, 276, 305, 317
- Sino-African JVs, 248–50, 261, 262
- Sino-Arab Wanfang Investment Management Ltd., 173, 180–1
- Sino-Kenyan relations, 68, 69–70
- SLPA (Sri Lanka Ports Authority), 137–9, 140–3, 144, 146–8
- small and medium-sized enterprises. *See* SMEs (small and medium-sized enterprises)
- SMB (Société Minière de Boké), 267–9, 272, 274, 276–82
environmental and social record in Boké, 277–9
- SMEs (small and medium-sized enterprises), 28, 31, 35–7, 43, 181
- social impacts, 99, 271, 282
- social media, 32, 81, 113, 117, 229. *See also* TikTok
platforms, 115, 229, 231, 290
- socialist market economy, 5
- Société Minière de Boké. *See* SMB (Société Minière de Boké)
- socioeconomic inequalities, 134, 213, 228
- sociopolitical contexts, 68, 73
- SOEs (state-owned enterprises), 2, 5, 7–8, 20–1, 48–50, 67–8, 85–8, 138. *See also individual enterprises*
central, 9, 13, 62
- South Africa, 69, 243, 248–64
banking JV and changing circumstances, 22, 250, 257–9, 260, 262, 264
exit terms of banking JV, 256–7
Johannesburg Stock Exchange (JSE), 248, 252
objectives of banking JV, 253
terms and conditions of banking JV, 254–5
- South African Standard Bank Group. *See* SB Group (South African Standard Bank Group)
- South China Sea dispute, 94
- South-east Asia, 27–8, 35, 45. *See also individual countries*
- South Korea, 175, 192, 287
- sovereign debt restructuring, 21, 235–47
for business school audiences, 247
Chinese practices, 241–4
implications for Zambia and Africa, 244–5
for law school audiences, 246
for policy school audiences, 246–7
- sovereign debtors, 239, 242
- sovereign states, 153, 185, 241, 298, 309, 311, 314–16
- sovereignty, 153, 241, 262
- special economic zones. *See* SEZs (special economic zones)
- SPIC (State Power Investment Corporation), 280
- SPVs (Special Purpose Vehicles), 95, 100

- Sri Lanka, 20, 133–55, 174. *See also* CPC
(Colombo Port City)
background to China-funded infrastructure
projects, 134–6
Cabinet of Ministers, 139, 144–5, 150
Port City Act, 152–5
Rajapaksa regime, 135, 143, 149–50
Right to Information (RTI) Act, 146
UDA (Urban Development Authority),
144, 146
- Sri Lanka Ports Authority. *See* SLPA (Sri
Lanka Ports Authority)
- stability, 94, 175, 237, 271
- stakeholders, 67–8, 81, 85, 165–6, 209–10, 212,
215
local, 78, 214, 272
- Standard Bank London Holdings Limited. *See*
SBLH (Standard Bank London Holdings
Limited)
- Standard Bank Plc, 249, 252–8, 261
- standards, 3, 62, 91, 236, 275–6, 282
human rights, 158, 161–2, 163, 170
IFC Performance, 276
international, 10, 276, 294
- Standing Cabinet Appointed Review
Committee. *See* SCARC (Standing
Cabinet Appointed Review Committee)
- State Administration for Market Regulation.
See SAMR (State Administration for
Market Regulation)
- State Council, 5, 7, 8, 285
- State Grid Brazil Holding. *See* SGBH (State
Grid Brazil Holding)
- State Grid Brazil Power. *See* SGBP (State Grid
Brazil Power)
- State Grid Corporation of China. *See* SGCC
(State Grid Corporation of China)
- state levels, 123, 127, 129
- State-owned Assets Supervision and
Administration Commission. *See* SASAC
(State-owned Assets Supervision and
Administration Commission)
- state-owned banks, 31, 46
- state ownership, 6, 29
- State Power Investment Corporation. *See* SPIC
(State Power Investment Corporation)
- strategic location, 174–6, 188
- strategies, 62, 86, 104–5, 110–12, 253, 306, 317
communication, 229, 231
coping, 119–24
exit, 262, 264
growth, 248, 252, 261
legal, 22, 110, 268
localization, 18, 20, 88–112
M&A (mergers and acquisitions), 62
mitigation, 306
students, 4, 76–7, 79–80, 82, 83, 123, 177, 184
subcontracting, 21, 105, 197–9, 209–10
subcontractors, 201–3, 205–6, 210
subsidiaries, 75, 94–5, 102–3, 105, 200–1, 220–1,
309
superpowers, 129, 193
supply chains, 2, 284, 285–6, 293, 296
Supreme Courts, 142, 147–51, 228, 288, 291
suspension, 42, 45, 83, 143–5, 219, 243
sustainability, 111, 239, 241, 246
sustainable development, 14–15, 16, 161–3, 268,
271–2, 274
Sustainable Development Goals (SDGs), 212, 214
sustainable governance, 14
Suzhou Gold Mantis. *See* Gold Mantis
synergies, 53, 57, 63, 95
- Taiwan, 22–3, 284, 289–90, 291–4, 295
courts, 284, 287, 294
MOEAIC (Investment Commission of the
Ministry of Economic Affairs), 289–90, 291
- Taobao, 27, 30, 39–40, 45
- tariffs, 55, 199
- taxes, 30, 256, 269, 273
- teams, 58, 62, 79, 81, 83, 97, 101
- Technical, Vocational and Entrepreneurship
Training. *See* TVET (Technical,
Vocational and Entrepreneurship
Training) project
- technology, 82, 88, 184–5, 187, 291–3, 295–6
firms, 12, 34, 41–2, 44. *See also individual
firms*
- Tencent, 39, 41, 114–15
- TikTok, 20, 113, 115–30
Americanization, 113, 119–20
banning, 113, 115–19, 121–2, 126–8
in Biden era, 122–4
for business school audiences, 130
and ByteDance, 114–15
coping strategies, 119–24
creators, 121–2
for law school audiences, 127–9
litigation, 120–2
for policy school audiences, 129–30
reactions from ByteDance and Chinese
government, 124–6
TikTok Global, 119–20
use on US government devices, 116, 123–4, 128

- tourism, 69, 152, 191, 199
- tourist workers, 203–5
- tourists, 177, 199, 203–4, 205, 208
- trade, 3, 54, 74, 126, 130, 172, 180, 277
- trade secrets, 22, 284–96
 - for business school audiences, 295–6
 - law and politics, 294
 - for law school audiences, 294
 - misappropriation, 284, 286, 290–1, 293
 - for policy school audiences, 294
 - theft, 289, 290–1, 293
- trade unions, 69, 207, 215, 226, 230
- trade war, US-China, 1, 3, 12, 22
- training, 74, 76–7, 81–2, 83, 183–4, 193, 204, 225
- transmission lines, 92, 95–6, 97–100, 104–5
- transmission lines, Xingu-Estreito, 88–9, 90, 99–104, 108, 110
- transnational legal standards, 161–2
- transparency, 146, 158, 166, 236, 240, 245–6
- transport, 10, 69, 70, 135, 191, 194, 201, 218
- Transportation Security Administration (TSA), 117
- treaties. *See* BITs (bilateral investment treaties); foreign investment treaties; international treaties
- Trump, Donald, 117–21, 123, 124, 127, 130
- Trump administration, 1, 121, 122, 126
- trust, 36–9, 40, 149, 229, 245, 296
- TSA (Transportation Security Administration), 117
- TVET (Technical, Vocational and Entrepreneurship Training) project, 74–7, 80, 83–6
 - implementation challenges, 77
 - institutions, 77, 79, 81, 85
 - Phase I, 76, 77, 86
 - Phase II, 76–7, 78
- UDA (Urban Development Authority), 144, 146
- Uganda, 80, 83
- UHVDC (ultra-high-voltage direct current), 88, 100
- Ukraine, 69, 174, 259
- UMC-Jinhua case, 22, 284, 287–9, 290–5
 - court case, 287–9
 - international responses, 291–3
 - regulatory analysis, 289–91
- UNCITRAL (United Nations Commission on International Trade Law), 298
- UNDRIP (United Nations Declaration on the Rights of Indigenous Persons), 159–60
- UNFCCC (UN Framework Convention on Climate Change), 272, 276
- UNGPS (United Nations Guiding Principles on Business and Human Rights), 159–60
- United Kingdom, 52, 114, 307, 316–17
- United Nations
 - Commission on International Trade Law (UNCITRAL), 298
 - Declaration on the Rights of Indigenous Persons (UNDRIP), 159–60
 - Framework Convention on Climate Change (UNFCCC), 272, 276
 - Guiding Principles on Business and Human Rights (UNGPS), 159–60
 - Resolution on the Right to a Clean, Healthy and Sustainable Environment, 157, 160
- United States, 13, 199, 283–6, 291–4. *See also* Saipan
 - Agency for International Development (USAID), 167
 - Constitution, 120, 122, 128
 - Department of Commerce, 1, 120, 122, 292
 - Department of Justice, 292, 294
 - Department of Labor (USDOL), 199, 205, 207–8
 - government, 113, 116, 118, 122, 124, 291, 294
 - market, 113, 115, 199
 - Montana, 128
 - oil refinery deal, 258–9
 - state governments, 127–8
 - and TikTok, 113–30
 - Trade Representative (USTR), 39
 - TSA (Transportation Security Administration), 117
 - US-China tech war, 295–6
 - US-China trade war, 1, 3, 12, 22
- universal human rights. *See* human rights
- unsafe conditions, 206, 225
- unsolicited proposals, 138–9
- Urban Development Authority. *See* UDA (Urban Development Authority)
- US investment, 117, 118, 127
- USDOL. *See* United States, Department of Labor (USDOL)
- users, 28, 36–8, 40, 115, 116, 118, 121, 128
- USTR (US Trade Representative), 39
- variable interest entities (VIEs), 20, 28, 32–6, 46
- videos, 117, 207, 312
- Vietnam, 35, 156, 161, 164
- villages, 79, 88, 223–4, 230
- visas, 94, 180, 199, 203, 205, 206, 208, 211

- VSPT (Viña San Pedro Tarapacá S.A.), 20, 48, 49–50, 51–2, 58–62, 63
 directors, 59
 main shareholders, 59
- wages, 73, 159, 209, 210, 227
- Walmart, 119
- Wang, Fred, 52–4
- Wang, Yongming, 288
- water, 51, 180, 219, 304
 clean, 166
 sources, 165, 224
- wealth management products. *See* WMPs
 (wealth management products)
- WeChat, 121, 206
- wine, 48–63
- wineries, 54, 58, 61, 63
- WMPs (wealth management products), 37, 46
- women, 29, 134, 215, 222
- worker interviews, 197, 199
- workers, 73, 198–200, 201–8, 209–11, 214–15, 222–8, 231
 Kyrgyz, 214–15, 222, 226
 migrant, 179, 211
 tourist, 203–5
- workforces, 6, 179, 200, 205, 216
- working conditions, 214, 224, 226
- World Bank, 11, 16, 21, 187, 235–6, 238
- Wuliangye, 50–3
- Xi Jinping, 7, 32, 193, 207, 244, 268, 270, 272, 279
- Xingu-Estreito transmission line, 88–9, 90, 99–104, 108, 110
 design, 103
- Xingu-Rio transmission line design, 106
- Yanghe, 48–54, 56, 58–61, 63
- Yemen, 174, 188–9
- Yu'eobao, 37
- Zambia, 13, 21, 70, 83, 235–47
 government, 235, 238, 243, 244
 implications of Chinese sovereign debt
 restructuring practices, 244–5
 PF (Patriotic Front), 237
- Zenith, 299, 303–6, 311
- Zhongfu. *See* Zhongshan Fucheng Industrial
 Investment Co. Ltd., dispute between
 parties
- Zhongfu FHC Action, 305
- Zhongshan Fucheng Industrial Investment
 Co. Ltd., 22, 297–317
 arbitration, 308–14
 dispute between parties, 303–5, 306, 307,
 309–12, 315
 mitigation strategies, 306
 Nigeria-related court proceedings, 305–6
 relationship between parties, 303
- Zimbabwe, 83