

Original Research

Cite this article: Ghahramani S, Bagheri Lankarani K, Ahmadi Marzaleh M, Sayari M, Moradi H. Resilient nurses in the COVID-19 compared with non-COVID-19 wards. *Disaster Med Public Health Prep.* **17**(e351), 1–6. doi: <https://doi.org/10.1017/dmp.2022.264>.

Keywords: Resiliency; nurses; pandemic; COVID-19

Corresponding author: Hekmatollah Moradi, Email: morad2063@yahoo.com.

Resilient Nurses in the COVID-19 Compared With Non-COVID-19 Wards

Sulmaz Ghahramani MD¹, Kamran Bagheri Lankarani MD¹,
Milad Ahmadi Marzaleh PhD², Mohammad Sayari Msc¹ and
Hekmatollah Moradi PhD²

¹Health Policy Research Center, Institute of Health, Shiraz University of Medical Sciences, Shiraz, Iran and
²Department of Health in Disasters and Emergencies, School of Management and Medical Informatics, Shiraz University of Medical Sciences, Shiraz, Iran

Abstract

Introduction: Owing to daily exposure to high job stress, nurses need to use coping techniques. One of the coping strategies helping a person to cope with stressful situations effectively is resiliency skills. The aim of this cross-sectional study was to examine the factors related to nurses' resiliency during the coronavirus disease 2019 (COVID-19) epidemic.

Methods: The resiliency of 288 nurses, 145 nurses from the COVID-19 wards, and 143 nurses from other wards were compared using 25-item Connor & Davidson Resilience Questionnaire. This study was conducted in 2021 in four referral hospitals at Shiraz.

Results: The mean age of participants was 32 y. The average resiliency score in the participants worked in COVID-19 wards was 95.30 for men and 87.72 for women, and in the non-COVID-19 wards was 85.82 for men and 88.48 for women. The mean resiliency scores of nurses working in COVID-19 and non-COVID-19 wards did not show a statistically significant difference. Factors affecting resiliency included age, employment status, gender, and job expectancy.

Conclusions: In this study, the resiliency of nurses working in COVID-19 wards did not differ from that of working in non-COVID-19 ones. This result should be further investigated and elaborated. Health policymakers should consider job expectation, gender, age, and employment status of nurses when making plans for future pandemics.

Coronavirus disease 2019 (COVID-19) was first reported in late December 2019 in Wuhan, China. The new coronavirus, which causes COVID-19 disease, is transmitted mostly through the respiratory tract. The economic impacts of the virus on the whole world have not been fully clarified yet. Almost 10% of the health-care workers (HCW), which are at the forefront of combating this disease, were affected by this disease. The World Health Organization announced that 115,000 health-care workers died of this disease by May 24, 2021.

Nurses are the core of the care team and are the largest human resources in the health-care system. Given the key role of nurses in the care and the treatment of patients and considering the destructive impacts of stress on nurses' performance and various aspects of life, intervention to reduce nurses' stress and its consequences seems necessary. In recent years, the sources of stress in the workplace and coping strategies have been studied, and it has been shown that the use of coping strategies has reduced stress.¹ Also, new views emphasize the role of psychological resources in coping with stressors, instead of focusing on the nature of stress. In other words, coping with stress is more important than the severity and frequency of stress exposure.² One of the coping strategies helping them deal with stressful situations effectively is resiliency skills.³ Resiliency is one of the characteristics helping nurses cope with the stress of their work environment.⁴ Nurses in the 21st century need to develop resiliency to cope with occupational problems overcome negative experiences and turn those experiences into positive ones.⁵

The work pressures that nurses face in dynamic health care and deficiency of resources affect their mental state especially during COVID-19.^{5–8}

For example Shechter et al., found that 57% of health-care providers during the COVID-19 pandemic, had symptoms of acute stress and 48% had depression, and 33% had symptoms of anxiety.⁹ A study by Song et al. to evaluate the mental health of health workers in the emergency department during the COVID-19 epidemic in China showed that the prevalence of depressive symptoms and posttraumatic stress disorder (PTSD) was 25.2% and 9.1%, respectively. The prevalence of features was different in males, nurses, and the province they work in.¹⁰

Thus, officials and management of health-care personnel should plan emotional and physical support, and identify psychological and reciprocal social strategies against COVID-19 epidemics. To identify the impact of health on health personnel, we can take a step by addressing

strategic measures to reduce burnout and strengthen resiliency. The present study was conducted to investigate the factors related to nurses' resiliency in hospitals in Shiraz, Iran.

Methods

The present study was a cross-sectional study conducted in 2021. In this study the resiliency of nurses working in the COVID-19 and non-COVID-19 wards were compared.

Study Samples

In this study, nurses working in the COVID-19 wards and nurses working in non-COVID-19 wards who met inclusion criteria were included. The research setting was the four referral hospitals in Shiraz that provided tertiary care for COVID-19 patients. Two of them only provided care for COVID-19 patients, in which nurses from COVID-19 wards were selected, and the other two hospitals had both COVID-19 and non-COVID-19 wards, and non-COVID-19 nurses were selected among those. Inclusion criteria in this study were nurses with a bachelor's degree, employment in nursing for at least 2 years, employment in the COVID-19 wards for at least 30 full days (for COVID-19 nurses). A total of 280 nurses were chosen, with 145 nurses working in COVID-19 wards and 143 nurses from other wards. Using stratified random sampling, the desired number of samples from each educational center considering the proportion of nurses working in COVID-19 and non-COVID-19 wards in study settings was calculated, and after obtaining the list of nurses who met study inclusion criteria, the researcher invited the participants conveniently. After explaining the objectives of the research and executive information about the research and obtaining the consent of the participants, a self-administered questionnaire was completed, giving a 2-d deadline and 2 reminders.

Data Collection Tools

Data collection tool included 2 questionnaires. First, demographic and occupational characteristics questionnaire (gender, age, marital status, education, employment status, employment history, workplace unit, work experience in that unit, job shift, number of patients under care, job (head nurse vs. nurse), morbidity, attendance a workshop on resiliency, the suggestion of job, give up job). Morbidity was defined as acquiring the COVID-19 infection by the nurse. Employment status consists of five types: official, conventional, contractual, compulsory employment after graduation, and corporate. Job shift includes one of the following options: rotating shift work, fixed which maybe morning, afternoon, night, or afternoon and night. For the suggestion of a job, nurses were asked to answer yes/ no: Would you recommend your children pursue your career?

Intention to give up the job was asked through a question: "Have you thought about changing jobs in the last three months?"

The second questionnaire was the Connor and Davidson Resiliency Questionnaire, which consists of 25 items scored on a Likert scale ranging from 0 (completely incorrect) to 5 (always correct). In Iran, validity and reliability of this questionnaire has been confirmed.¹¹ Regional Ethics Committee for Research in Shiraz University of Medical Sciences, has approved the study.

Statistical Analysis

In this research, 2 nonparametric statistical procedures, classification and regression trees (CART), and gradient boosted regression trees (GBRT), were used to identify the main factors related to resiliency of nurses (dependent variable). Moreover, Kolmogorov-Smirnov test was used to assess the normality of dependent variables. Mann-Whitney U- and Kruskal Wallis tests were used for assessing the hypothesis of no difference across groups. The significance level was set at 0.05. The CART and GBRT procedures were carried out using *rpar* and *gbm* packages in the R (ver. 4.1.1).¹²

Classification and Regression Trees

As a machine-learning procedure, CARTs were based on the nature of the dependent variable, which could be applied for classification and regression. This tree-based procedure aimed to partition the dataset into homogeneous subsets (namely, terminal nodes) with regard to the dependent variable.¹³

GBRT

As a machine-learning method, GBRT is a modification of the CART. GBRT generates regression trees sequentially drawing upon the information from previous trees to enhance prediction performance. The final model is the result of aggregation of weak prediction models (learners).¹⁴

Results

The subgroups of qualitative variables and their frequencies are represented in [Table 1](#). The descriptive statistics of resiliency, age and 5 dimensions of resiliency ("Spirituality", "Control", "Positive acceptance of change and secure relationships", "Trust in one's instincts", "tolerance of negative affect", and "personal competence") are presented in [Table 2](#). The results of the Kolmogorov-Smirnov test indicate the nonnormal distribution of resiliency (Additional file 1: [Table S1](#)). The results of Kruskal-Wallis test were not significant for variables with 3 or more groups (Additional file 1: [Table S2](#)). Mann-Whitney U-test indicates no differences in resiliency between COVID-19 and non-COVID-19 wards ($p = 0.31$). However, the results of the Mann-Whitney U-test show differences across the groups of gender, job, hope in job and job offer (Additional file 1: [Table S3](#)). The frequency of participants based on gender and marital status in COVID-19 and non-COVID-19 wards and their associated mean of resiliency are displayed in [Table 3](#).

CART

The result of CART is a tree with 7 terminal nodes and 6 nonterminal nodes. CART used age, hospital, gender, and morbidity to create the optimal model ([Figure 1](#)). According to the [Figure 1](#), male nurses working in hospitals C and D (COVID-19 nurses) had highest values of resiliency. The female gender aged between 33 and 40 y were associated with lower resiliency compared with participants younger than 33 y old and those over 40 y old.

GBRT

The result of GBRT in terms of relative influence, which shows the impact of the explanatory variables in predicting resiliency, is

Table 1. Frequency of qualitative variables (*N* = 288)

Qualitative variables			
Variable	Subgroups	Frequency	Percent
Hospital ⁱ	A	70	24.3
	B	73	25.3
	C	73	25.3
	D	72	25.0
Unit	non-COVID-19	143	49.7
	COVID-19	145	50.3
Gender	Male	54	18.8
	Female	234	81.3
Morbidity ⁱⁱ	Yes	167	58.0
	No	121	42.0
Marital status	Single	121	42.0
	Married	163	56.6
	Widow	4	1.4
Education	Bachelor's degree	281	97.6
	Master's degree	7	2.4
Job	Nurse	278	96.5
	Head nurse	10	3.5
Employment status	Official	94	32.6
	Conventional	20	6.9
	Contractual	24	8.3
	Cumpulsory employment after graduation	139	48.3
Corporate		11	3.8
Job shift	Fixed (morning)	28	9.7
	Fixed (afternoon)	1	.3
	Fixed (night)	1	.3
	Fixed (afternoon and night)	2	.7
	Rotating shift work	256	88.9
Workshop ⁱⁱⁱ	Yes	16	5.6
	No	272	94.4
Suggestion of job ^{iv}	Yes	33 ⁱ	11.5
	No	255	88.5
Give up job ^v	Yes	151	52.4
	No ⁱⁱⁱ	137 ^{iv}	^v 47.6

ⁱNon-COVID-19 nurses were selected from hospitals A, B, and COVID-19 nurses were selected from C, and D hospitals.

ⁱⁱMorbidity: positive history of acquiring of the COVID-19 infection by the nurse.

ⁱⁱⁱWorkshop: Have you attended a workshop on job resiliency?

^{iv}The suggestion of a job was asked through the question: Would you recommend your children pursue your career?

^vGive up job: Intention to give up the job was asked through a question: Have you thought about changing jobs in the last three months?

illustrated in [Figure 2](#). As can be seen in [Figure 2](#), age is the most important variable followed by employment status.

Discussion

The present study was a cross-sectional study conducted on 288 nurses working in referral COVID-19 hospitals with the aim of determining resiliency score and contributing factors. The results showed that the mean resiliency scores of nurses working in COVID-19 wards were not significantly differed from non-COVID-19 ones. However, the results of previous studies are not consistence in this regard^{15,16} and and psychological trauma was higher among forefront nurses than in health-care workers in exposure to the Coronaviruses pandemics such as severe acute respiratory syndrome [SARS] and

Middle East respiratory syndrome [MERS]).¹⁷ In this study, both nurses (COVID-19 and non-COVID-19 wards) were affected by this pandemic. The specific characteristics of societies may partly justify these differences or training programs might encourage them and can be one of the reasons why nurses in COVID-19 wards are as resilient as nurses of other wards.

Growth and excellence after disasters, especially COVID-19, can increase the resilience of health-care personnel. It can also explain the fact that these people who have experienced previous disasters can have a high level of tolerance and have reached mental and physical growth and excellence.¹⁸

In the study conducted by Kamali et al., nurses working in the surgical wards reported more burnout in the emotional exhaustion dimension.¹⁹ Also, in the systematic study of review and meta-analysis conducted by Ghahramani and her colleagues, no significant difference in terms of burnout was observed between nurses in COVID-19 and non-COVID-19 wards.²⁰

Knowing the mortality rate of COVID-19 and vulnerability to infection, fears, and worries about personal and family health, and increasing the prevalence of the new virus may affect the resiliency of nurses in other wards. A significant difference was observed between resiliency levels based on gender, job, attendance a workshop on resiliency, and suggestion of own job to children which may be due to the psychological stress and pressure imposed on nurses through the health-care system.²¹

Considering the effect of age, there is not consistency among studies. In some studies, younger people were more prone to generalized anxiety disorder.¹⁵ For example, nurses under 25 y old and senior nurses over 35 y old had the highest burnout. In our study, the mean resiliency score was generally higher for female nurses of more than 40 y. In a study conducted by Afshari et al., with increasing age, resiliency score increased significantly.²² The study conducted by Gillespie et al. on nurses' resiliency in the operating room showed that their resiliency increased with aging.²³

Another research conducted in Iran revealed that older age and a higher level of education were better predictors of mental health.²² During the COVID-19 pandemic, nurses' ability to adapt to this conditions increased.²⁴ Participants under 35 y of age were more likely to develop symptoms of anxiety and depression during the COVID-19 epidemic than participants over 35 y of age. Therefore, to increase resiliency in younger medical staff, it is necessary to increase their knowledge and skills, which lead to better stress management and better performance in the COVID-19 pandemic.^{25,26}

Workload and stress during the COVID-19 pandemic seem to be one of the main reasons for reduced resiliency scores in nurses. Nurses' resiliency should be considered in epidemics such as COVID-19. Hospital managers should consider gender, age, and marital status in their respective interventions. In this study, the decision tree model was used to divide our data into subgroups based on the dependent variable (resiliency). The CART decision tree model revealed that the resiliency scores of males in the COVID and non-COVID wards were different, and in females, the variables of age (33 y), place of service (hospital type), and acquiring the COVID-19 infection (morbidity) were the predictors of resiliency scores.

The results of the GBRT model showed that the variables of age, employment status, job offer, job shift, hospital type, gender, give up the job, attending a workshop on resiliency, acquiring the COVID-19 infection and marital status were predictors of resiliency score. In our study, gender was one of the predictors of resiliency score. It should be mentioned that there is inconsistency

Table 2. Summary of quantitative variables

Quantitative variables							
Variable	Minimum	Maximum	Mean	Standard deviation	First quartile	Median	Third quartile
Resiliency	51	117	88.91	11.77	82	90	96
Age	22	60	32.25	7.62	26	29	37
Spirituality	2	10	7.47	1.68	6	7	9
Control	3	15	10.73	1.94	10	11	12
Positive acceptance of change and secure relationships	11	25	18.81	2.68	17	19	21
Trust in one's instincts, tolerance of negative affect	9	33	23.22	3.97	21	23	26
Personal competence	12	38	28.68	4.74	25	30	32

5 dimensions of resiliency include: Spirituality, Control, Positive acceptance of change and secure relationships, Trust in one's instincts, tolerance of negative affect and Personal competence.

Table 3. Frequency of participants based on gender and marital status in COVID-19 and non-COVID-19 wards

		COVID-19		non-COVID-19	
		Frequency	Mean of resiliency	Frequency	Mean of resiliency
Gender	Male	37	95.30	17	85.82
	Female	108	87.72	126	88.48
Marital status	Single	60	89.18	61	89.10
	Married	82	89.95	81	87.54
	widow	3	91.00	1	81.00

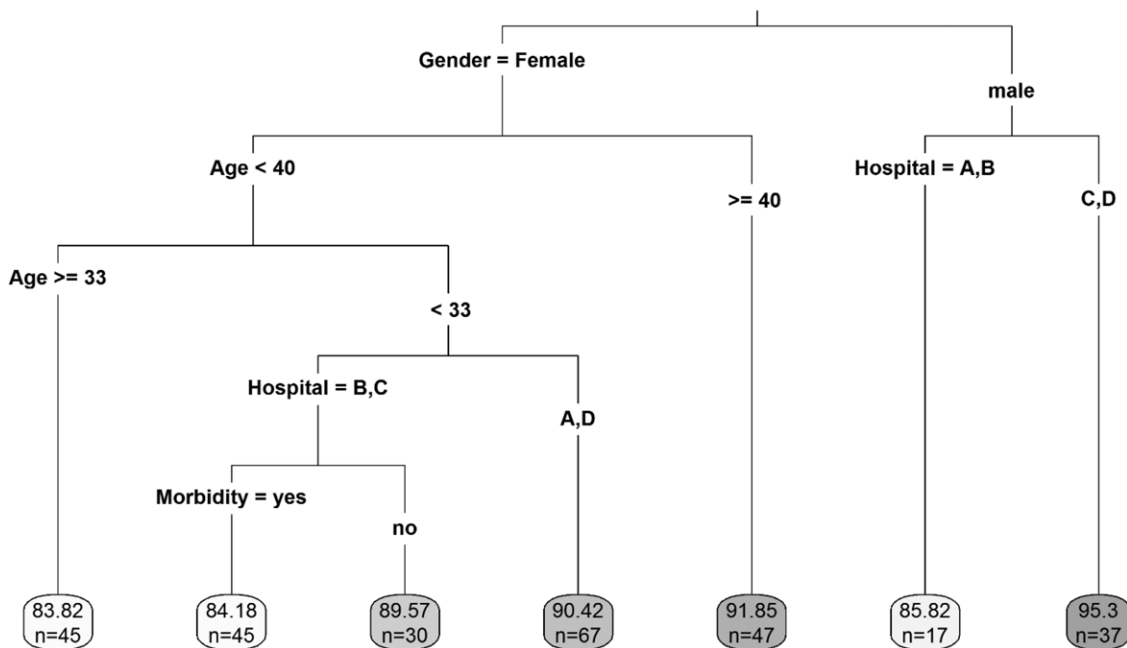


Figure 1. Optimal tree created by CART. The number of nurses and their associated mean of resiliency are shown at each terminal node.

in the findings of studies about the effect of gender on resiliency. Some found no difference.²⁷ Others are in favor of gender differences in coping and management of COVID-19.^{22,28,29} For example, the resiliency score was lower in women than men.^{23,24,30} According to finding of current study we recommend to consider the gender roles and differences in stress education and training programs.

Men are also more confident in their abilities and have healthier judgment power,^{31,32} as they showed that masculinity can have significant effects on improving the level of psychological hardiness and resiliency. However, some studies³³ showed that there is no significant difference between men and women in this regard.

This study was strengthened by using the CART decision tree algorithm and GBRT model to sort the importance of variables.

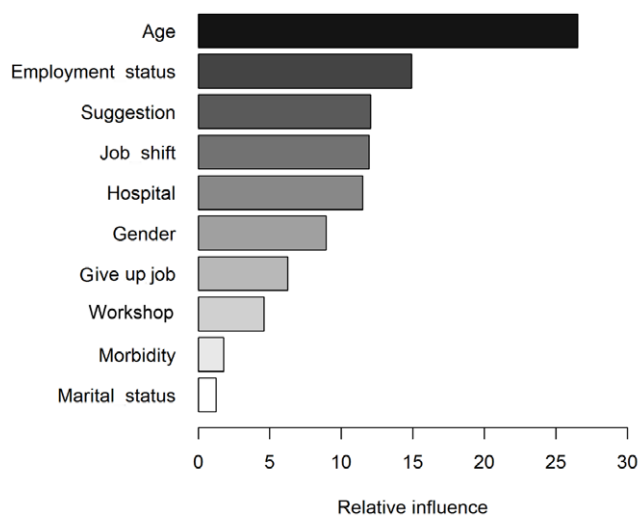


Figure 2. Relative influence of variables in the GBRT model.

However the findings are limited by the study population and further multicenter studies considering the opinions of nursing managers and nurses working in other units are recommended. Also, the psychological condition of the participants at the time of completing the questionnaires might affect the results of the study.

Conclusion

The resiliency of nurses working in COVID-19 wards did not differ from that of nurses working in non-COVID-19 wards in this study. This result should be further investigated and elaborated.

Health policymakers should consider job expectations, gender, age, and employment status of nurses when making plans for future pandemics.

Supplementary material. For supplementary material accompanying this paper visit <https://doi.org/10.1017/dmp.2022.264>

Acknowledgment. We thank all the nurses of the educational and medical centers affiliated to Shiraz University of Medical Sciences for their participation in this study. It should be noted that this article was derived from a research project approved under the code of IR.SUMS.REC.1400.390 in Shiraz University of Medical Sciences.

Author contributions. Sulmaz Ghahramani, Hekmatollah Moradi, were responsible for the study conception and design. Sulmaz Ghahramani supervised the whole thesis. All authors prepared the first draft of the manuscript. All authors did the data analysis, made critical revisions to the article for important intellectual content, and supervised the study. All authors read and approved the final manuscript.

Funding. This project was supported in part by a grant from Shiraz University of Medical Sciences.

Financial disclosure. None declared.

Conflict of interest. The authors have no conflict of interests to declare.

Ethical approval. The research was approved by the Ethics Committee of Shiraz University of Medical Sciences (code: IR.SUMS.REC.1400.390).

Informed consent. The informed consent form was completed by all the participants.

References

- Lambert V, Lambert C. Nurses' workplace stressors and coping strategies. *IJPC* 2008;14(1):38-44.
- Alkhawaldeh JM, Soh KL, Mukhtar F. Stress management training program for stress reduction and coping improvement in public health nurses: a randomized controlled trial. *JAN*. 2020;76(11):3123-3135.
- Finstad GL, Giorgi G, Lulli LG, et al. Resilience, coping strategies and posttraumatic growth in the workplace following COVID-19: A narrative review on the positive aspects of trauma. *Int J Environ Res Public Health*. 2021;18(18):9453.
- Goodwin J. Acknowledging the resilience of student nurses during COVID-19. *Teach Learn Nurs*. 2021;16(4):287-288.
- Warelow P, Edward K-I. Caring as a resilient practice in mental health nursing. *Int J Ment Health Nurs*. 2007;16(2):132-135.
- Brown R, Wey H, Foland K. The relationship among change fatigue, resilience, and job satisfaction of hospital staff nurses. *J Nurs Scholarsh*. 2018;50(3):306-313.
- Ghahramani S, Kasraei H, Hayati R, Tabrizi R, Marzaleh MA. Health care workers' mental health in the face of COVID-19: a systematic review and meta-analysis. *International Journal of Psychiatry in Clinical Practice*. 2022;1-10.
- Ghahramani S, Omidifar N, Garayemi S, Sayari M, Bagheri Lankarani K. Burnout in hospital staff using partial least squares path modeling for job-person fit: The case of a tertiary referral hospital in southwest Iran. *PLOS ONE*. 2022;17(1):e0262774.
- Shechter A, Diaz F, Moise N, et al. Psychological distress, coping behaviors, and preferences for support among New York healthcare workers during the COVID-19 pandemic. *Gen Hosp Psychiatry*. 2020;66:1-8.
- Song X, Fu W, Liu X, et al. Mental health status of medical staff in emergency departments during the Coronavirus disease 2019 epidemic in China. *Brain Behav Immun*. 2020;88:60-65.
- Mohammadi M, Jazayeri AR, Rafiei AH, et al. Family and individual factors in the at risk population. *J Rehab*. 2005;6(1):31-36.
- Boehmke B, Greenwell B. *Hands-on Machine Learning with R*. Chapman and Hall/CRC; 2019.
- Breiman L, Friedman J, Stone C, et al. *Classification and Regression Trees*. CRC Press, Boca Raton, Florida; 1984.
- Friedman JH. Greedy function approximation: a gradient boosting machine. *Ann Stat*. 2001;1189-1232.
- Ju G, Lee J, Ahn MH, et al. Effects of depression and resilience of public workers on work-related stress and anxiety in response to the COVID-19 pandemic. *J Korean Med Sci*. 2021;36(36):e262.
- Doo EY, Kim M, Lee S, et al. Influence of anxiety and resilience on depression among hospital nurses: a comparison of nurses working with confirmed and suspected patients in the COVID-19 and non-COVID-19 units. *J Clin Nurs*. 2021;30(13-14):1990-2000.
- Cabarkapa S, Nadjidai SE, Murgier J, et al. The psychological impact of COVID-19 and other viral epidemics on frontline healthcare workers and ways to address it: A rapid systematic review. *Brain Behav Immun Health* 2022;8:100144.
- Mo Y, Tao P, Liu G, et al. Post-traumatic growth of nurses who faced the COVID-19 epidemic and its correlation with professional self-identity and social support. *Front Psychiatry*. 2021;12:562938
- Kamali M, Sadati AK, Khademi MR, et al. Burnout among nurses during coronavirus disease 2019 outbreak in Shiraz. *Galen Med J*. 2020; e1956.
- Ghahramani S, Lankarani KB, Yousefi M, et al. A systematic review and meta-analysis of burnout among healthcare workers during COVID-19. *Front Psychiatry*. 2021;12:758849.
- Qi J, Xu J, Li B-Z, et al. The evaluation of sleep disturbances for Chinese frontline medical workers. *Sleep Med*. 2020;72:1-4.
- Afshari D, Nourollahi-Darabad M, Chinisaz N. Demographic predictors of resilience among nurses during the COVID-19 pandemic. 2021;68(2): 297-303.
- Gillespie BM, Chaboyer W, Wallis M. The influence of personal characteristics on the resilience of operating room nurses: a predictor study. *Int J Nurs Stud*. 2009;46(7):968-976.

24. **Udod S, MacPhee M, Baxter P.** Rethinking resilience: nurses and nurse leaders emerging from the post-COVID-19 environment. *J Nurs Admin.* 2021;51(11):537-540.
25. **Qiu J, Shen B, Zhao M, et al.** A nationwide survey of psychological distress among Chinese people in the COVID-19 epidemic: implications and policy recommendations. *Gen Psychiatr.* 2020;33(2):e100213.
26. **Moghanibashi-Mansourieh A.** Assessing the anxiety level of Iranian general population during COVID-19 outbreak. *Asian J Psychiatr.* 2020;51:102076.
27. **LaFromboise TD, Hoyt DR, Oliver L, et al.** Family, community, and school influences on resilience among American Indian adolescents in the upper Midwest. *J Community Psychol.* 2006;34(2):193-209.
28. **Eisenbarth CA.** Coping with stress: gender differences among college students. *Coll Stud J.* 2019;53(2):151-162.
29. **Campbell-Sills L, Forde DR, Stein MB.** Demographic and childhood environmental predictors of resilience in a community sample. *J Psychiatr Res.* 2009;43(12):1007-1012.
30. **Huang Y, Zhao N.** Generalized anxiety disorder, depressive symptoms and sleep quality during COVID-19 outbreak in China: a web-based cross-sectional survey. *Psychiatry Res.* 2020;288:112954.
31. **Lee AG.** Psychological androgyny and social desirability. *J Pers Assess.* 1982;46(2):147-152.
32. **Norlander T, Erixon A, Archer T.** Psychological androgyny and creativity: dynamics of gender-role and personality trait. *Soc Behav Pers.* 2000;28(5):423-436.
33. **Henley R.** Resilience enhancing psychosocial programmes for youth in different cultural contexts: evaluation and research. *Prog Dev Stud.* 2010;10(4):295-307.