

Association News

Executive Director's Report

Catherine E. Rudder

Strong organizations do not stand still. They are anticipating the future, prudently planning ahead, and poised for change. As President Arend Lijphart recently remarked to the Council, looking past the next corner, however, is no easy task because quotidian activities tend to crowd out everything else.

APSA has entered an exciting but uncertain time. We are navigating in a period of change. The environment of higher education is buffeted by a difficult academic job market for new Ph.D.'s and budget cuts on many campuses, and the environment in which APSA operates is shifting as members' needs and expectations change, as acceptable response time is reduced, as revenue streams are disrupted, and as the impact of the digitalization of information takes hold.

My approach has been to take these challenges as opportunities to remind ourselves of the fundamental purposes of a scholarly society and to use those purposes as a guide in order to respond to our changing environment. Two of our purposes deserve special note in this regard. They are, *inter alia*, to facilitate scholarly communication and research and to broaden the opportunities for members to engage in the craft of political science.

Facilitating Scholarly Communication

The first is important just now because of the enormous possibilities that digitalization of information and the Internet open to us in just about every way one can conceive. As you will see reported elsewhere in this issue of *PS*, APSA has entered into an agreement with JSTOR, a non-profit organization funded by the Mellon Foundation, to make available elec-

tronically all back issues of the *APSR* and the early *Proceedings* beginning in 1904 and extending through 1992. Under the agreement, each year we will add another volume. APSA supplies the journals free of charge, and JSTOR digitalizes them so that they are totally searchable and appear on screen exactly as a printed page appears. The product is being made available to libraries at cost.

Imagine sitting at your computer with a completely searchable text for all the past volumes of *APSR*. Now imagine that possibility for all the major social science journals and perhaps a good number of our regional and other political science journals. Imagine also, however, what this virtually free-to-the-user accessibility could mean for APSA membership levels if current or prospective members decide that they do not need to join APSA because they can get the journal for free. This last concern is not insubstantial, but it would be unconscionable—given our purpose of facilitating scholarly research and communication—not to move forward in the digital world as responsibly as we can and to encourage our sister organizations to do so as well.

Provision of back issues should not only be of material assistance to political scientists and research libraries in the U.S. but also provide a way to advance APSA's international goals. Currently, APSA gives issues of *PS* and *APSR* each quarter to approximately 75 libraries in sub-Saharan Africa and Eastern Europe. Once the technology is in place in those countries, we can provide free of charge the entire *APSR* corpus, not just printed current issues, to libraries that otherwise would have no access to our work.

The Publications Committee and Council have further endorsed the principle that electronic current issues of *APSR* should be our next

step. Right now, APSA is engaged in discussions with JSTOR to provide to APSA members current issues electronically in addition to paper copies.

In a related development, APSA has its Web site up and running. If you have not taken a look, please do (<http://www2.dgsys.com/~apsa>). The possibilities of making information available through our home page are limited only by our imagination and resources. Our hope is that for virtually any topic in political science, we can point you to an on-line source, if there is one. In addition to the *APSR*, we anticipate making other materials as close as your computer. Thanks to the work of *APSR* Editor Ada W. Finifter and her staff, you can call up abstracts of the articles of the current issue of the *APSR* right now. In mid May, several weeks before the June issue of *PS* reached your doorstep, you could access the entire 1996 Annual Meeting Program. You still can. Soon, perhaps by the time you read this report, our Web site will be interactive.

Broadening Professional Opportunities

A second purpose of this scholarly society is to broaden professional opportunities for members—a *raison d'être* that takes on particular importance as resources on campuses from federal and state governments contract. Our strategy here is to look at the resources we have as an organization and to leverage and expand them in the service of APSA members. It is here that the planned Centennial Center for Political Science and the Second Century Campaign in celebration of the Association's 100th anniversary fit, a topic about which you will hear more later. We can do more with what we have, and we can expand opportunities for

the next generation of political scientists whose resources are likely to be fewer than ours.

In concert with APSA's Council and a number of standing committees, APSA has undergone this year an extensive review of every activity in which we engage in the context of how well we do it, how it could be done better, how well needs of members are met, what should be emphasized more, what is missing, what is anticipated in the near and far term, how our resources could be better used, and whether each activity is organized and governed appropriately. There is a full report of the result of this undertaking in the April 20 Council minutes in this issue of *PS*.

Substantial changes emanated from this exercise. The national office has been reorganized, committees renamed, jurisdictions altered, and tasks added. Under President Lijphart's leadership, the Council agreed that APSA should place additional emphasis on the following activities:

- increasing participation of international scholars in APSA.
- supporting the teaching of political science.
- encouraging the participation of community college teachers in APSA and creating links between community colleges and four-year institutions.
- responding to the needs of graduate students, especially in light of the difficult job market new Ph.D.'s are facing.
- bolstering APSA's representational work in Washington, by building more effective networks at the grassroots.
- developing policy guidance for APSA's Annual Meeting.
- exploiting electronic means of communication and developing appropriate policy guidance for doing so.
- using more effectively APSA's building and other resources to meet the needs of APSA's members as resources at home institutions stagnate or decline.
- relating further to political scientists in non-teaching careers and identifying possible jobs for Ph.D.'s in applied settings.

Each of these areas, of course, has already received considerable attention from either APSA's officers and Council or its committees and staff. For example, one hallmark of Arend Lijphart's term as APSA President has been to assign international members to committees. The Education Committee has put in place a successful program to recognize outstanding teachers. The Council has established an Annual Meeting travel grant program for students and for international scholars and annually hosts a special seminar and reception for graduate students at the Annual Meeting. The Departmental Services Program for Community Colleges has been in operation for several years already. Despite these and other examples, the Council agreed that further attention to the nine areas is warranted.

It was this list that guided a series of other changes that the Council endorsed, including the establishment of a new standing committee on the Annual Meeting, the creation of a flexible Professional Development Grants Program for APSA members, and special policy directives to the Publications and Departmental Services Committees.

Membership

Each year in this report I emphasize the fact that APSA is not the national office. We are a cooperative, educational society composed of over 13,000 individual members (Table 1). This year our membership was down somewhat in January when these figures were recorded, as you can see from Table 2. I am happy to report that the downturn seems to have been temporary, and we are now even with last year.

APSA members generously make available their time, judgment, money, and energy to further the work of the Association. From reviewing articles for APSR and *PS* to editing the newsletters of Organized Sections, members make APSA what it is. This fact is apparent in every aspect of our work, as you must know from your own experience and as you review APSA's activities in this report.

Annual Meeting

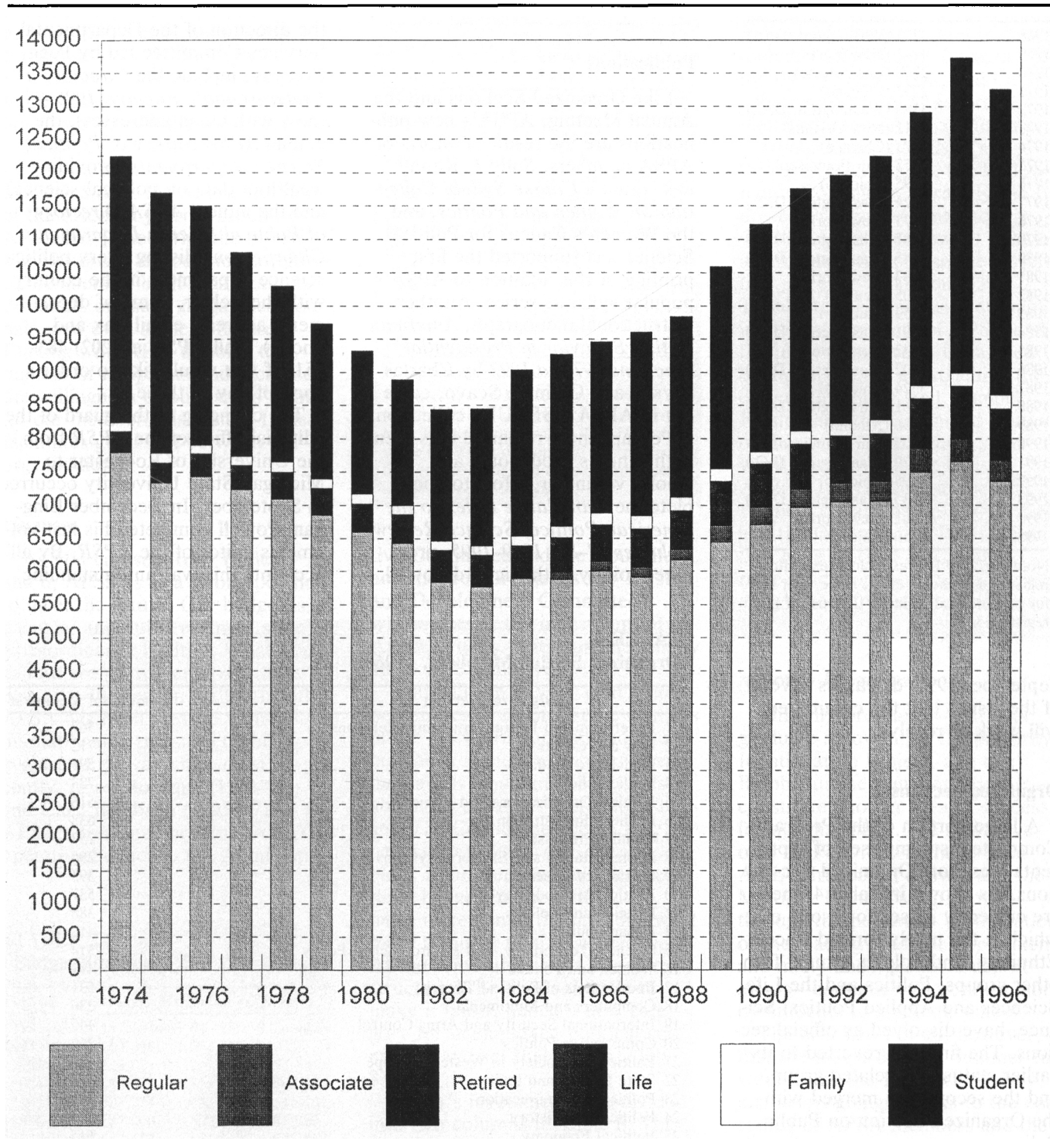
Led by Mary Katzenstein, Peter Katzenstein, and a stellar Program Committee, the 1995 Annual Meeting, "Liberalism at Century's End," was a success by all measures. It

TABLE 1
APSA Members 1974-1996

Year*	Regular	Associate	Retired	Life	Family	Student	Total Individual	Total Institutional
1974	7,793		217	101	137	4,006	12,254	3,504
1975	7,335		206	100	149	3,912	11,702	3,648
1976	7,428		245	96	134	3,603	11,506	3,588
1977	7,228		270	95	142	3,076	10,811	3,466
1978	7,094		301	97	154	2,655	10,301	3,338
1979	6,845		310	91	148	2,335	9,729	3,339
1980	6,592		344	91	135	2,159	9,321	3,337
1981	6,423		349	92	129	1,901	8,894	3,283
1982	5,838		388	97	134	1,984	8,441	3,156
1983	5,764		382	104	130	2,068	8,448	3,018
1984	5,891		378	111	151	2,511	9,042	3,059
1985	5,879	106	411	116	166	2,595	9,273	2,996
1986	6,009	145	432	117	173	2,589	9,465	3,046
1987	5,913	154	439	127	202	2,775	9,610	3,109
1988	6,171	173	450	129	186	2,728	9,837	2,975
1989	6,445	249	489	166	192	3,054	10,595	2,948
1990	6,708	258	488	163	180	3,436	11,233	3,004
1991	6,967	266	519	160	199	3,656	11,767	2,890
1992	7,046	279	557	159	182	3,740	11,963	3,057
1993	7,061	291	573	157	194	3,979	12,255	2,887
1994	7,505	343	593	159	195	4,121	12,916	2,908
1995	7,654	340	623	164	205	4,750	13,736	2,812
1996	7,349	323	596	168	210	4,618	13,264	2,841

*As of January 15 each year.

TABLE 2
APSA Membership, 1974–1996



was the most heavily attended conference that APSA has ever held in Chicago and boasted the third highest attendance in our history (Table 3). Numbers do not begin to capture the quality of the meeting or of

the outstanding leadership of the Katzensteins as they used email to facilitate communication across Program Divisions, developed plenary sessions and Hyde Park debates, and worked with the Pro-

gram Committee as it faced fierce competition among members to serve on panels. Mary Katzenstein has kindly agreed to chair the new standing Committee on the Annual Meeting. My last year's report (*PS*,

TABLE 3
Annual Meeting Registration,
1968–95

1968	3723 (Washington, D.C.)
1969	4142 (New York)
1970	2397 (Los Angeles)
1971	2732 (Chicago)
1972	3380 (Washington, D.C.)
1973	2312 (New Orleans)
1974	2773 (Chicago)
1975	2478 (San Francisco)
1976	2295 (Chicago)
1977	2624 (Washington, D.C.)
1978	2373 (New York)
1979	2687 (Washington, D.C.)
1980	2745 (Washington, D.C.)
1981	2887 (New York)
1982	2205 (Denver)
1983	2859 (Chicago)
1984	3391 (Washington, D.C.)
1985	2842 (New Orleans)
1986	3602 (Washington, D.C.)
1987	3524 (Chicago)
1988	4161 (Washington, D.C.)
1989	3496 (Atlanta)
1990	4505 (San Francisco)
1991	5179 (Washington, D.C.)
1992	4998 (Chicago)
1993	5635 (Washington, D.C.)
1994	5902 (New York)
1995	5559 (Chicago)

Note: 1972–95 figures include exhibitors registered at the meeting, since their fee for booth rental includes the cost of their registration.

September 1995) discusses several of the issues that the committee will work to resolve.

Organized Sections

A large portion of the Program Committee is comprised of representatives from Organized Sections. As shown in Table 4, there are currently 31 sections, one of which is the newly formed Race, Ethnicity, and Politics group. Two other groups, Politics and the Life Sciences and Applied Political Science, have dissolved as official sections. The first has reverted to its earlier status as a related group, and the second has merged with the Organized Section on Public Policy.

The Council rule that a section must retain a membership of 250 is now being met by all but one section, Undergraduate Education (formerly Internships and Experiential Education), whose status as an Organized Section is in jeopardy. It is fair to say that sections are thriving

and that the Committee on Organized Sections, led by Barbara Romzeck, is doing its job most effectively.

Publications

Like Organized Sections and the Annual Meeting, APSA’s new publications are the result of efforts of APSA members. Sally J. Kenny has edited a *Course Syllabi Collection on Women and Politics*, and the Women’s Caucus for Political Science has supported the first printing of this addition to APSA’s popular syllabus series. Another instructional monograph, *American Voting Behavior in Presidential Elections 1972 to 1992* by Charles Prysby and Carmine Scavo, came out in APSA’s SETUPS collection.

Perhaps most remarkable is Kenneth Janda’s prodigious, and wholly volunteer, effort to complete the *Cumulative Index to the American Political Science Review, Volumes 63–89: 1969–1995*, prepared jointly with Richard Powell.

This monograph comes out this summer and will be available on APSA’s home page as well.

Other new publications, under the direction of the Departmental Services Committee led by Peggy Conway, include the *Directory of Undergraduate Faculty, 1996–98* (now with email addresses), the annual *APSA Survey of Political Science Departments* (providing a wealth of data on political science), and the annual *APSA Directory of Political Science Department Chairpersons* (listing every political science department in the country with their chair, name of department, address, email, fax and phone). Call APSA at (202) 483-2512 if you would like to order a copy of any of these.

The changing of the guard of the editorial office of the *APSR* from the University of Rochester to Michigan State University occurred in September. In December Bingham Powell completed his last volume as editor of the *APSR*. By all accounts, his was an outstanding

TABLE 4
Organized Section Members, 1996

Organized Section	Number of Members*
1 Federalism and Intergovernmental Relations	367
2 Law and Courts	712
3 Legislative Studies	593
4 Public Policy	783
5 Political Organizations and Parties	516
6 Public Administration	638
7 Conflict Processes	257
8 Representation and Electoral Systems	295
9 Presidency Research	395
10 Political Methodology	537
11 Religion and Politics	388
13 Urban Politics	412
15 Science, Technology, and Environmental Policy	314
16 Women and Politics	491
17 Foundations of Political Theory	531
18 Computers and Multimedia	236
19 International Security and Arms Control	445
20 Comparative Politics	1262
21 Politics and Society in Western Europe	420
22 State Politics and Policy	371
23 Political Communication	391
24 Politics and History	535
25 Political Economy	615
26 Transformational Politics	162
27 New Political Science	260
28 Political Psychology	307
29 Undergraduate Education	178
30 Politics and Literature	232
31 Public Opinion and Foreign Policy	288
32 Elections, Public Opinion, and Voting Behavior	618
33 Race, Ethnicity & Politics	248

*As of May 15, 1996

editorship in quality and administration. He was even able to produce a substantial surplus in his allotted budget over his four year editorship. To ensure a smooth transition, Ada W. Finifter, the new APSR editor, actually began working for well over a year before her name was on the masthead.

Finally, soon you will receive in the mail a brochure entitled *The Scholar Saver*, the next generation of the discount journal brochure. APSA has joined with the American Historical Association to offer to members of both organizations discounts on many magazines, journals, and even some software. Linking with AHA doubles the number of recipients and increases the willingness of publishers to offer our members discounts. It also facilitates good will between our organizations.

Finances

As you can see from Tables 5 and 6, APSA is in a strong position to meet the future. Our budget is in balance, and our investments are extraordinarily healthy. What you cannot see, however, from these figures is the reason for the health: APSA has been blessed with remarkably able treasurers who have a sense of stewardship, most recently Susan Bourque (1993–95) and Gary Jacobson (1995–97). APSA’s treasurer presents APSA’s operating budget to the Administra-

TABLE 6
Market Value of APSA Funds,
1983–96

Year*	Trust and Development Fund	Endowed Programs Funds
1983	\$1,080,985	\$ 149,682
1984	1,001,775	225,580
1985	1,450,032	264,149
1986	1,677,365	304,105
1987	1,811,794	362,174
1988	1,685,345	382,268
1989	1,643,552	394,837
1990	1,630,718	419,021
1991†	1,555,574	5,452,252
1992	1,905,090	6,188,105
1993	2,118,787	6,847,760
1994	2,190,976	7,218,462
1995	2,807,182	7,774,290
1996 (projected)	3,392,000	8,700,000

*June 30 of each year.

†Figures for 1991–1993 have been restated to reflect current accounting practice. The apparent drop in T & D market value in 1991 is due only to this reallocation across funds and does not represent a true decrease in value.

tive Committee and the Council, and the treasurer leads the Trust and Development Committee whose duty is the investment of APSA’s funds. The numbers simply speak for themselves.

You will see in your next membership renewal form some changes in the dues structure, including an increase for most members. The increase is small and constitutes about 2% of APSA’s operating budget. The Council deemed a hike necessary to keep APSA in the black in future years and decided that changes in dues should be more incremental though somewhat more frequent than past practice. At the same time, the Council restructured the dues schedule to make it fairer, added a new category for unemployed political scientists, and set that rate at a low \$30.

APSA’s investments are divided into two columns in Table 6. The Trust and Development Fund is APSA’s general endowment whose earnings flow (through an endowment spending rule of 4.5% devised by former treasurer David Brady) directly into APSA’s operating budget each year. In the second column are APSA’s Endowed Program Funds. This includes the

magnificent gift, made possible by APSA member Gene Eidenberg, from MCI Communications Corporation to endow the Congressional Fellowship Program, and it also includes award funds for many of the dissertation, book, and lifetime achievement awards accorded members at the Annual Meeting.

Under Roger Davidson’s thoughtful leadership, the Endowments Committee (formerly the Endowed Programs Committee) is working to fully endow all APSA awards and to increase the dissertation prizes to \$500 from \$250. Thanks to the generosity of many individual members of APSA and the leaders of several Organized Sections, we are approaching the dissertation prize goal. Samuel Krislov and the Organized Section on Law and Courts made short work of endowing the Corwin Award. The Organized Sections on Political Organizations and Parties and the Comparative Politics Section have worked effectively to raise funds for the Schattschneider and Almond Awards respectively.

Minority Programs

Minority programs—first year graduate fellowships, the Minority Identification Project, and the Ralph Bunche Summer Institute—constitute another area of success for our discipline. We now have over 50 Ph.D.’s who have been APSA Graduate Fellows, and the Minority Identification Project—through the persistent participation of the leading graduate departments and many undergraduate departments—continues to recruit minority students to graduate school.

The best news of all, however, is that the Ralph Bunche Summer Institute, like the Energizer Bunny, just keeps going, thanks to the constancy of APSA members and the generosity of outside funders. It is now in its tenth year and is being hosted by the University of Virginia for the first time. Government Department Chair Paula McClain has worked indefatigably to bring the Institute to UVA and to get the Institute funded. In addition to in-kind contributions, direct support

TABLE 5
Budget Summary, FY 1981–1996

Year	Income	Expenditures	Surplus
1981–82	\$1,117,201	\$1,043,255	\$ 74,446
1982–83	1,202,078	1,094,415	107,653
1983–84	1,323,074	1,247,529	75,545
1984–85	1,415,077	1,353,334	54,738
1985–86	1,505,224	1,453,248	51,976
1986–87	1,585,000	1,500,000	85,307
1987–88	1,637,637	1,563,252	74,385
1988–89	1,847,151	1,731,248	115,903
1989–90	1,891,773	1,871,302	20,471
1990–91	2,158,118	2,133,524	24,594
1991–92	2,256,647	2,199,632	74,804
1992–93	2,290,313	2,202,419	87,894
1993–94	2,574,436	2,294,128	280,308
1994–95	2,734,375	2,524,663	209,712
1995–96*	2,835,250	2,728,940	106,310

*Projected

for the Institute is coming this year from the National Science Foundation, the William S. Paley Foundation, UVA, and APSA.

Ending Prejudice

The late APSA President Judith Shklar used to say that APSA should only hold its meeting in cities where everyone feels welcome. Her principle, of course, was larger. There is no room for prejudice in political science. Until recently, APSA had in effect adopted that principle for every group except lesbians and gay men. The Political Science Caucus for Gays, Lesbians and Bisexuals came forward and implored the Council to acknowledge their presence in the Association. After a year's consideration, the Council agreed and established a Committee on the Status of Lesbians and Gays in the Profession, energetically led by Mark Blasius.

Important progress has been made. The committee surveyed the profession, and, using the results, developed a report and an extensive set of recommendations to improve the status of lesbians, gays and bisexuals in the profession. Last fall the Council, led by President Sidney Verba, unanimously adopted every recommendation presented by Martha Ackelsberg on behalf of the Committee. We are now in the process of implementing the Council mandate. President Lijphart has requested that every committee and the APSA staff report back on the relevant recommendations before his presidency comes to an end.

Jobs

Also pressing on the Association is the tightening of the job market for new Ph.D.'s. APSA's latest survey of placement for new graduates

shows conditions are not dramatically worse than last year, but the number of listings in the Personnel Placement Newsletter are down. Moreover, the decline in undergraduate enrollments, if not stemmed, could worsen the employment situation. The Departmental Services Committee has added a session at the Chairs' Workshop on Wednesday, August 28 at the Annual Meeting in San Francisco to discuss the enrollment problem.

Also, APSA is working closely with other associations on the use and treatment of part-time faculty. Unless we work in unison with other societies, it is hard to imagine how the growth in the use of part-time faculty and the equity with which they are treated can be addressed effectively.

Federal Support for Social Science

As you know, the discretionary side of the federal budget is under considerable pressure. As a result, last year the National Endowment for Humanities suffered a 36% decline in its appropriation, but the agency survived. This year promises another bruising battle both for funds and for continued existence. The National Science Foundation has fared much better, though there are inchoate efforts in Congress to eliminate the Directorate for Social, Behavioral and Economic Science, so far unsuccessful. We work closely with other social science and humanities organizations, especially the Consortium of Social Science Associations and the National Humanities Alliance, to make our case. This is a strategy that the Council has repeatedly endorsed. However, the Council has also urged the national office to strengthen our grassroots efforts, as we will be working to do this year.

Professional Ethics

Another area of heavy activity within the Association is that of the Committee on Professional Ethics, Rights, and Freedoms, led ably by Kay Schlozman. This committee has faced a number of unusually difficult cases in the last couple of years, raising questions about the appropriate role of the committee. In addition to the confidential handling of cases, this committee articulates standards for professional practice. If you would like a copy of APSA's *Guide to Professional Ethics*, you can find it on our Web site or give us a call.

Farewell to Michael Brintnall

The good news for Michael Brintnall, APSA's Director of Professional Affairs, is that he has been named Executive Director of the National Association of Public Affairs and Administration. The bad news is that he is leaving APSA. Mike has been an especially effective contributor to the health and welfare of APSA and the national office. He is also a delightful and valued colleague. Political scientists owe him a great debt of gratitude.

Staying in Touch

On the following pages are the names, phone numbers and email addresses of APSA's officers, Council, standing committee chairs, and staff. Please feel free to be in touch with any of us. I, in particular, would be happy to have your ideas and suggestions for keeping APSA vigorous, meeting your needs, and anticipating the future.

For more information on the Association's activities, be sure to see this issue's Association News and refer to articles in *PS* over the last year.

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APSA'S MEMBERSHIP DIRECTORY IS COMING!

DO YOU NEED TO UPDATE YOUR MEMBERSHIP INFORMATION?

In 1997 the APSA will print the new Membership Directory from the information stored in our database as of November 15, 1996. It is up to you to make sure we have your most current data. What we maintain is reported to you annually on your Membership Renewal Form, which you update and return to us with your dues payment. *If you are a new member, if your information has changed, or if you want to add something new, please contact us with your changes by November 15, 1996.* There is a form you can use for this purpose on page 632.